

Acknowledgements

As with many of the programs of the City of Charlottesville, the development of the budget is a team effort. The City Manager's Office develops the budget with the assistance of many other individuals in the City government. This acknowledgment identifies a number of the key individuals who shared in the development of this budget. Many others who assisted are not individually identified. We thank all of you.

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General Registrar	Sheri Iachetta
Human Resources	Galloway Beck
Information Technology	Judith Mueller, Barbara Sites
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Magistrate's Office	Cheryl Thompson
Neighborhood Development Services	Jim Tolbert, Sharon Patterson
Social Services	Robert Cox, III, Diane Kuknyo
Police	Chief Timothy Longo, David Shifflett
Public Works	Judith Mueller, Mary Kay Kotelec, Steve Lawson, Jim McClung, Mike Mollica, Lance Stewart, Chad Thorne, Bill Watterson
Treasurer	Jennifer Brown

Introduction to the Budget

This **Fiscal Year 2007-2008** budget for the City of Charlottesville continues a presentation style that is user-friendly and easily explains the City's fund structure and budget allocations. An Introductory section is followed by sections detailing adopted expenditures for Management, Debt Service, Fund Balance Target Adjustment, Employee Compensation and Training, Internal Services, Financial Services, Healthy Families and Community, Infrastructure and Transportation, Public Safety and Justice, School Operations, the Capital Improvement Program, and Other Non General Funds.

In addition to these broad categories, an index is provided for quick and easy reference. We hope this document is easy to read, interpret, and use in understanding the City's budget for Fiscal Year 2007-2008. Our goal is to provide a straightforward document that provides the citizens of Charlottesville with a clear explanation of how their tax dollars are helping to support a variety of services and programs important to our World Class City.

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CHARLOTTESVILLE CITY COUNCIL VISION - 2025

Charlottesville: A Great Place to Live for All of Our Citizens

- A leader in innovation, environmental sustainability, and social and economic justice
- Flexible and progressive in anticipating and responding to the needs of our citizens
- Cultural and creative capital of Central Virginia

Economic Sustainability

Our community has an effective workforce development system that leverages the resources of the University of Virginia, Piedmont Virginia Community College, and our excellent schools to provide ongoing training and educational opportunities to our residents. We have a business-friendly environment in which employers provide well-paying, career-ladder jobs and residents have access to small business opportunities. The Downtown Mall, as the economic hub of the region, features arts and entertainment, shopping, dining, cultural events, and a vibrant City Market. The City has facilitated the development of significant infill commercial and mixed use sites within the City.

A Center for Lifelong Learning

In Charlottesville, the strength of our education is measured not by the achievements of our best students, but by the successes of all our students. Here, an affordable, quality education is cherished as a fundamental right, and the community, City schools, Piedmont Virginia Community College and the University of Virginia work together to create an environment in which all students and indeed all citizens have the opportunity to reach their full potential.

Quality Housing Opportunities for All

Our neighborhoods retain a core historic fabric while offering housing that is affordable and attainable for people of all income levels, life stages, and abilities. Our neighborhoods feature a variety of housing types, including higher density, pedestrian and transit-oriented housing at employment and cultural centers. We have revitalized public housing neighborhoods that include a mixture of income and housing types and enhanced community amenities. Our housing stock is connected with recreation facilities, parks, trails, and services.

C'ville Arts and Culture

Our community has world-class performing, visual, and literary arts reflective of the unique character, culture, and diversity of Charlottesville. Charlottesville cherishes and builds programming around the evolving research and interpretation of our historic heritage and resources. Through City partnerships and promotion of festivals, venues, and events, all have an opportunity to be a part of this thriving arts, cultural, and entertainment scene.

A Green City

Charlottesville citizens live in a community with a vibrant urban forest, tree-lined streets, and lush green neighborhoods. We have an extensive natural trail system, along with healthy rivers and streams. We have clean air and water, we emphasize recycling and reuse, and we minimize stormwater runoff. Our homes and buildings are sustainably designed and energy efficient.

America's Healthiest City

All residents have access to high-quality health care services. We have a community-wide commitment to personal fitness and wellness, and all residents enjoy our outstanding recreational facilities, walking trails, and safe routes to schools. We have a strong support system in place for families and for the elderly and disabled. Our emergency response system is among the nation's best.

A Connected Community

The City of Charlottesville is part of a comprehensive, regional transportation system that enables citizens of all ages and incomes to easily navigate our community. An efficient and convenient transit system supports mixed use development along our commercial corridors, while bike and pedestrian trail systems, sidewalks, and crosswalks enhance our residential neighborhoods. A regional network of connector roads helps to ensure that residential neighborhood streets remain safe and are not overburdened with cut-through traffic.

Smart, Citizen-Focused Government

The delivery of quality services is at the heart of Charlottesville's social compact with its citizens. Charlottesville's approach to customer service ensures that we have safe neighborhoods, strong schools, and a clean environment. We continually work to employ the optimal means of delivering services, and our decisions are informed at every stage by effective communication and active citizen involvement.

FY 2007-2008 Budget Calendar

September 1, 2006	FY 2007 Outside Agency Applications Distributed
September 8, 2006	FY 2008 – 2012 Capital Improvement Program Submission Packages Distributed
October 17, 2006	Agency Budgets Due to City and County
October 18, 2006	Capital Improvement Program Requests Due
November 3, 2006	FY 2008 Budget Submission Packages and Instructions Distributed to City Departments
November 20, 2006	Financial Forecast/Budget Guidelines Presented to City Council
November – January.....	FY 2008 Revenue Projection Meetings
December 6, 2006	FY 2008 Budget Submissions Due from City Departments
December – January.....	FY 2008 – 2012 Capital Improvement Program Presented to Planning Commission
December - January	Agency Budget Review with County and City Staff
January – February.....	Finalize City Manager's FY 2008 Proposed Budget
March 5, 2007	Proposed City and School Operating and Capital Budget Formally Presented to City Council
March 12, 2007	Council Budget Work Session
March 17, 2007	Community Budget Forum
March 19, 2007	First Public Hearing on Proposed Budget
March 20, 2007	Council Budget Work Session
March 28, 2007	Council Budget Work Session
April 2, 2007.....	Second Public Hearing and First Reading of Proposed Budget
April 4, 2007.....	Council Budget Work Session
April 10, 2007.....	Second Reading and Council Adoption of Budget

The Purpose of Budgeting

Budgeting has several major purposes. First and foremost, budgeting is a formal way to convert the City's long-range plans and policies into services and programs for the citizens of the City of Charlottesville. The budget also details these services and programs in terms of costs. The City's budget informs the City Council and the public of the City government's plans for the coming fiscal year (July 1, 2007 - June 30, 2008), and provides the Council with the opportunity to review and decide the level of services to be provided to our citizens.

Budgeting also outlines the revenues (taxes, fees, and others) that are needed to support the City's services, including the rate of taxation to be adopted for the coming fiscal year. Finally, the budget adopted by City Council becomes a work plan of objectives to be accomplished over the coming year.

The City's Fund Structure

The City's financial management system is divided into a number of funds. A separate sum of money is set aside for each fund. Funds are established for special program groups which usually have specific revenue sources associated with their expenditures. The City's major funds are:

1. General Fund (operating)
2. Enterprise Funds (Utilities and Golf Funds)
3. Capital Improvement Program Fund
4. Other Non General Funds

The **General Fund** is usually referred to as the operating fund and is used to finance the day-to-day operations of the City. It is the largest part of the City's total financial operation. Revenues for this fund are obtained from taxes, licenses and permits, intergovernmental revenue, charges for services, fines, interest, and Albemarle County Revenue Sharing funds.

The **Enterprise Funds** consist of the operating and capital budgets of the Gas, Water and Wastewater programs in the City and the Golf Course Fund. These funds account for each of their respective operations as if they were each a separate, self-supporting business.

The **Capital Improvement Program Fund** is used to account for all financial resources that are needed in the acquisition or construction of capital assets. Revenues for this fund are obtained from bond issues, a transfer from the General Fund, a contribution from the City Schools for their small cap program, and contributions from Albemarle County for shared projects.

Other Non General Funds include the following:

- **Equipment Replacement Fund** – Provides funding for a scheduled replacement program for 685 vehicles and pieces of equipment.
- **Facilities Repair Fund** – Provides funding to preserve the City's investment of over \$60 million in non-school facilities, which have annual maintenance requirements.

- **Retirement Fund** – This is a trust fund supported by contributions paid by the City, based on actuarial calculations, that provides City employees with a pension to supplement social security benefits upon retirement.
- **Risk Management Fund** – Provides accounting for the City's risk management program.
- **Debt Service Fund** – Provides necessary funds to retire the City's general government outstanding bond indebtedness and related costs.
- **Health Care Fund** – The Health Care Fund is the funding source for the City's health related benefits provided to participants in the City's health care programs.
- **Communications System Fund** – Provides funds for the City's phone system and mailroom operations.

The Basis of Budgeting

All budgets are presented on the modified accrual basis of accounting, under which revenues and related assets are recorded when measurable and available to finance operations during the year, and expenditures, other than compensated absences and interest on debt, are recorded as the related fund liabilities are incurred. Revenues considered prone to accrual consist primarily of property taxes, certain grants, and sales and utility taxes. Any property taxes that are not due as of June 30th are recorded as deferred revenues. Budgets for City and School operations, Utilities and Debt Service are adopted on an annual basis. Budgets for the Capital Projects Fund and Other Funds are continuing appropriations beyond the fiscal year. It is the intention of the City Council that appropriations for capital projects continue until completion of the project.

Budgets for all funds are adopted on a basis consistent with generally accepted accounting principles (GAAP).

The Budget Process

Capital Improvement Program (CIP)

The City's five-year capital improvement process begins in the fall of each year, when City departments are asked to submit their ranked requests for the five-year capital plan. CIP submissions are received by the Budget Office, which organizes and prepares the submissions for review. The CIP Staff Ranking Committee then begins meetings to discuss and, if necessary, re-rank the requested projects. The CIP Staff Ranking Committee consists of staff members from Neighborhood Development Services, Public Works, Budget, Parks and Recreation, Public Safety and one member from a non-CIP requesting department, which for this year's process was Social Services. The CIP is then forwarded to the Executive Committee, which reviews all projects and their criteria scoring, and develops a recommendation that is fiscally sound and reflects the overall priorities of the City and its needs. The CIP Executive Committee consists of the City Manager, COO/CFO, Finance Director, and the Budget Director. The final proposal from the Executive Committee then comes before the Planning Commission for review. Following Planning Commission consideration and approval, the annual budget and revised five-year CIP are forwarded to the City Manager and then to City Council for inclusion in the annual budget.

Operating Budget

The City's operating budget process begins in the fall when departments start to prepare their budget requests and the City Manager presents the City's long-term financial forecast to City Council. Based upon this forecast, City Council adopts its budget priorities and assumptions for the upcoming fiscal year.

From late November to mid December, departmental budget requests and agency budget requests are submitted to the City Manager's Office. In December and January, estimated revenue forecasts are prepared by a revenue team. The Manager's Proposed Budget, along with the School's Budget, is presented to City Council at the beginning of March. A series of City Council work sessions and public hearings are held during the months of March and April. The City and Schools budget is formally adopted by City Council each year by April 15th.

2025 Vision - Strategic Vision

In January 2006, City management and a team of staff began a process of developing the City's first comprehensive Strategic Plan. During a series of focus groups and meetings with a community driven Strategic Planning Steering Committee appointed by City Council, and the community at large, this group developed several strategic priority areas. Once these priority areas were refined and presented to City Council, Council developed them further at their Fall 2006 annual retreat. Over the course of several months, City Council has shaped those priorities to reflect an overall **2025 Vision for the City** (see pages 2-3). While this proposed budget does reflect some of the priorities found in this **2025 Vision**, over the course of the next year, City departments will take these strategic priority areas and create strategic business plans that will align with the broader areas. In addition, performance measures will be developed that will measure success (or failure) of strategic initiatives. This budget begins the process of incorporating Council's Vision.

Budget Adoption

An annual operating budget is adopted for the General Fund. Within the General Fund, budgets are legally adopted at the departmental level. The City Manager is authorized to transfer the budget for personnel cost (salaries and fringe benefits), if necessary, between departments; however, any other revisions that alter the total expenditures of any department or agency must be approved by City Council with an appropriation. Unexpended appropriations lapse at the end of the fiscal year unless carried over by Council action. Budgets for City and School operations, Utilities and Debt Service are adopted on an annual basis. Budgets for the Capital Projects Fund and Other Funds are continuing appropriations beyond the fiscal year. It is the intent of the City Council that appropriations for capital projects continue until completion of the project and that funds accumulated in the Debt Service Fund be dedicated to future debt service.

Legal Budgeting Requirements

City Code Sec. 11-1

The City Manager shall keep the Council fully advised of the City's financial condition and shall, on or before March fifteenth in each year, prepare and submit to the Council a tentative budget for the next fiscal year. Such budget shall be in conformity with the provisions of the Charter and of this Code and the general law, and shall contain estimates of the financial needs and resources of the city for such fiscal year and a program of activities which in the City Manager's judgment will best meet the needs of the City and its people, considering resources available.

City Code Sec. 11-2

The council shall cause to be prepared by the City Manager an annual budget containing all proposed expenditures and estimated revenues and borrowing for the ensuing year, and at least thirty (30) days thereafter shall order a city levy as provided for by state law and sections 14, 19 and 20 of the Charter. The Council shall adopt or approve the annual budget and shall make such city levy prior to April fifteenth in each year.

Budget Guidelines (As Adopted By Council)

1. Maintain the current real estate and personal property tax rates.
2. Develop operational budgets within projected available revenues.
3. Evaluate the efficiency and effectiveness of all activities.
4. Continue the strong commitment to education by allocating up to 40% of new City real estate and property tax revenue to schools.
5. Invest strategically in employees by providing adequate pay, benefits, training, technology resources, support, and appreciation.
6. Annually review the living wage ordinance, "so that every City contract for the provision of non-professional services will require that the contractor pay each employee assigned to perform services a living wage equal to no less than the lowest starting salary for City employees."
7. Fund no new programs or major expansion of existing programs without fully offsetting revenues or reductions in expenditures.
8. Focus on Council's Strategic Vision and Priorities:
 - Economic Sustainability
 - A Center for Lifelong Learning
 - Quality Housing Opportunities for All
 - Charlottesville Arts and Culture
 - A Green City
 - America's Healthiest City
 - A Connected Community
 - Smart, Citizen Focused Government
9. Balance reinvestment in the City's existing infrastructure and facilities and creation of new opportunities for investing in the future of the City, and consider alternative methods of funding for these important strategic investments.
10. Conduct an agency review jointly with Albemarle County, the Commission on Children and Families, and the United Way to scrutinize agency requests for program congruence with Council's priority areas.
11. Transfer at least 3% of general fund operating expenditures to the Capital Improvement Fund.
12. Budget a Council Reserve.
13. Transfer 1-cent of the meals tax revenue to the Debt Service Fund to be reserved for debt service for future bond issues.
14. Budget a Fund Balance Target Adjustment pool of funds to help ensure that the City continues to meet the important financial policy of maintaining an unappropriated fund balance in the General Fund equal to 12% of the City's operating budget.

Long Term Financial Policies

1. Maintain a General Fund balance of 12% of operating expenditures.
2. Maintain sufficient working capital in the Utilities (Water, Wastewater and Gas) and Golf funds.
3. Stabilize all non-general funds by ensuring they have a positive fund balance.
4. Transfer any excess funds from parking fines above the amount budgeted in the General Fund to the Capital Fund for future parking projects.
5. Maintain a debt service to General Fund operating expenditure ratio of 8% or less.

Major Expenditure Highlights of the Budget

- Fully funds the **City Schools'** request with an additional **\$4,328,584** for a total contribution of **\$38,340,609**, an increase of **12.73%**. This figure represents **71.97%** of new **real estate and personal property tax revenues** which is a significant policy shift from the City's current Budget Guideline of providing the Schools with 40% of this new revenue;
- Includes a **Council Reserve** budget of **\$21,884** for Council to use on contingencies and funding needs that occur during the budget process and the fiscal year;
- **Employee Compensation and Training** pool includes the following: a **4% across the board salary increase** starting July 1st (**\$1.32 M**), a pool of funds for market rate salary adjustments as they arise during the year (**\$250,000**), adjustments to Police Department supervisory salaries to address compression issues (**\$145,000**), adjustments to Fire Department supervisor salaries to address compression issues and adds career development into a professional development program open to firefighters and captains (**\$125,000**); a salary adjustment to bring all regular employees up to at least \$11.00 per hour (**\$23,000**); **\$10,000** for an Employee Appreciation Day/Week event that would possibly coincide with the City Employee Picnic held in the fall; an employee parking benefit (**\$120,000**) to help alleviate the parking issues faced by City employees who work in City Hall and the Annex by providing up to a 50% subsidy for each employee who elects to participate.
- Increases the local contribution to the **Comprehensive Services Act** by **\$315,735**, for a total budget of **\$2.26 million**. This is a State mandated program;
- Reflects increases in the City's contribution for general government employee and public safety employees' retirement benefits, as required by the City's retirement actuary and accounting standards, (a total increase of **\$1.13M**);
- Reflects increases in **fixed costs**, including IT User fees, telephone charges, general insurance, workers compensation, warehouse charges, HVAC fees, equipment replacement and vehicle maintenance and fuel charges, totaling **\$272,325**;
- Budgets a **\$5.8 million** General Fund contribution for debt service payments, the \$100,000 increase being dedicated to fire apparatus loan payments. In addition, 25% of the **Meals Tax Revenue** will contribute an additional **\$1.68 million** to the debt service fund, and **\$132,000** is dedicated to debt service from the **County Fire Service Fee Revenue** to pay off the final year of a loan for previously purchased fire apparatus;
- Increases the contribution for environmental remediation of the **Ivy Landfill** by **\$610,000**, for a total budget of **\$1,610,000**, a required mandate by the State Department of Environmental Quality;
- Reflects a net increase in funding to the **Regional Jail**, the **Emergency Communications Center** and the **Blue Ridge Juvenile Detention Center** by **\$162,555**;
- Increases funding to various **arts, educational and human services agencies** by **\$631,877**;
- Reflects an increase in the **recycling and refuse collection contracts** in the amount of **\$69,000**, a portion of which represent the increase due to expanded recycling service, which began in February 2007, to include curbside collection of plastic bottles and cardboard;

New Initiatives and Expanded Services

- In response to the increase in service calls being experienced in the region, this budget implements an **EMS/Ambulance service**, starting January 2008, at an initial cost of **\$966,122**. This service will supplement the important and high level of volunteer EMS services provided by CARS (Charlottesville Albemarle Rescue Squad). This includes funding for an operational budget, eight new Firefighter/Medics, one new Administrative Assistant, a contracted Medical Director and salary adjustments for 11 existing Firefighter/Medics. A billing service, that will bill insurance providers, Medicare and Medicaid, will be in place that is projected to generate **\$414,375** in revenue for the second half of FY 2008. The remainder of the operational costs will be covered by FY 2006 fund balance surplus.
- Adds a new **Assistant Traffic Engineering** position in Neighborhood Development Services, at a total cost of **\$80,000**. The Assistant Traffic Engineer will provide assistance and support to the City's existing Traffic Engineer on various aspects of transportation and traffic planning issues, including addressing citizen concerns, traffic calming initiatives, making recommendations on traffic signals and developing a regional ITS plan, and acting as the City's liaison with UVA and VDOT on various traffic issues.
- Eliminates a vacant Assistant City Manager in the City Manager's Office and in its place, adds a **Customer Service Care Center Director**, resulting in a net savings to the department of over **\$94,000**. Half of this position is funded in the City Manager's Office and the other half from the Utility Billing Office. This position will guide the City through full implementation for Council's highly prioritized Customer Service initiative as the City moves towards a centralized system of providing services to citizens.
- Includes **\$24,990** in funding to absorb **credit card transaction fees**. Citizens will be able to walk into City Hall and pay tickets, registration fees, permits, bus passes, and trash stickers and decals with a credit card, with no customer imposed transaction fee.
- Includes funding for expanded and improved services provided by **Parks and Recreation**:
 - Expanded after school youth programs - **\$69,875**
 - Increased funding for grounds and tree maintenance - **\$173,770**
 - Improvement and expansion of various community events - **\$20,300**;
- Provides for a 6-day per week **refuse pickup on the Downtown Mall (\$25,000)**, providing permanent funding of a successful Downtown Mall refuse pick-up pilot program that took place last year;
- Provides funding for **weed cutting** on sidewalks, drains and curb faces on the City's right-of-way areas (**\$25,000**);
- Adds Sunday service for **Charlottesville Transit Service's Route 7, Free Trolley** and **JAUNT** at a cost of **\$129,030**. Route 7 would run a bus every 30 minutes from 7:00 a.m. to 6:00 p.m. and the Free Trolley would run every 30 minutes from 8:00 a.m. to 6:00 p.m.

- Offers a piloted **Fare Free Month** to all **Charlottesville Transit Service** riders, at a cost of **\$30,000**, in an effort to increase ridership and educate the population on the benefits of public transportation.
- Expands the **Charlottesville Housing Affordability Tax Grant Program** eligibility requirements by increasing house value limits to \$350,000, and providing grants on a differential basis depending on income limits (\$500 grant for eligible applicants making less than \$25,000 and \$350 for eligible applicants making \$25,000 to \$50,000).
- Continues and expands the **Summer Youth Internship Program** for a second summer (**\$30,000**) providing 32 students, aged 14-18, with an opportunity to work and be exposed to different job settings with City departments, City schools and various non profit agencies.

FY 2008 Capital Improvement Program Highlights

Revenue

- \$3,665,259 General Fund contribution
- \$250,000 General Fund contribution to the Charlottesville Affordable Housing Investment Program
- \$6,558,460 programmed from the FY 2006 fund balance surplus to fund the following:
 - Mobile data computers (Police) and GIS data terminals (Fire)
 - Defibrillators (replacement and new)
 - Mobile video cameras (Police)
 - Charlottesville Affordable Housing Investment Program
 - Fire Station Head Quarters Expansion and Construction
 - Emergency Repairs/Renovations to Crow and Smith Center
 - Strategic investments, and
 - One time implementation costs for the Stormwater Utility initiative
- \$195,500 contribution from the County for a shared project
- \$200,000 contribution from the City schools for the small cap program, and
- \$10.4 million in CY 2007 bonds

...for total FY 2008 Revenue of **\$21.27 million**

Expenditures

- \$1,649,093 million for City Schools capital projects
- \$400,000 for City Schools ADA improvements
- \$2,220,075 for facilities capital projects
- \$3,108,460 for public safety
- \$6,038,442 for transportation and access
- \$2,350,000 for Parks and Recreation
- \$1,650,000 for Strategic Development Initiatives
- \$520,000 for neighborhood improvement projects
- \$325,000 for stormwater initiatives
- \$100,000 for technology infrastructure
- \$50,000 for Green City Initiatives
- \$1,750,000 for the Charlottesville Affordable Housing Investment Program, and
- \$1,108,149 in Contingency Funds

...for total FY 2008 Expenditures of **\$21.27 million**

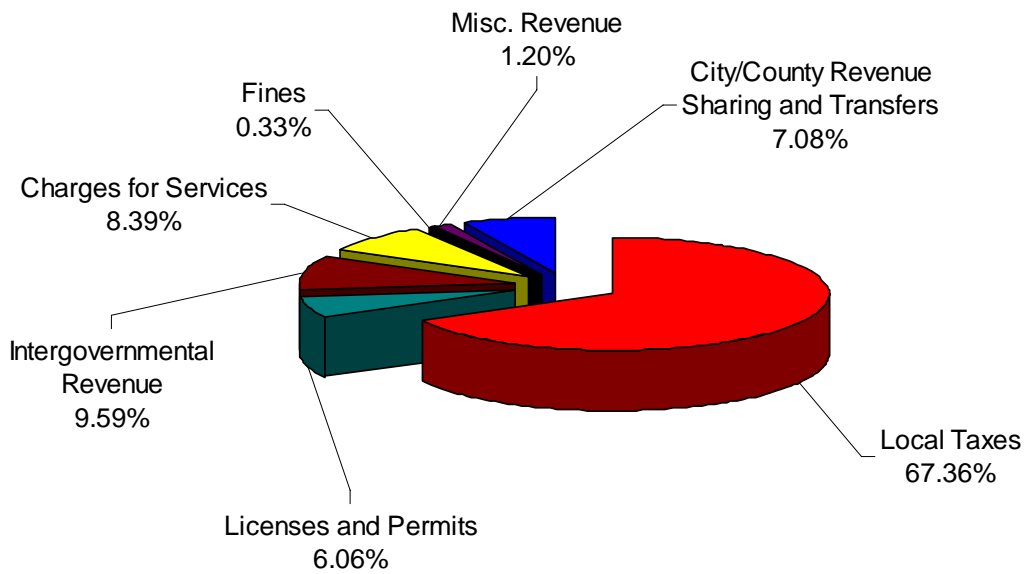
New Capital Improvement Program Initiatives

- **Charlottesville Affordable Housing Investment Program - \$1,750,000** – The FY 2008 funding is the first year of a phased program that will total over \$5M in five years. The mission of this program, as adopted by City Council's Housing Advisory Committee in November 2006, is to meet the housing challenges facing our residents by dedicating, consolidating and expanding financial support for the preservation and production of affordable housing in our community.
- **City Schools ADA Improvements - \$400,000** – This pool of funds will allow the City and Schools to accelerate funding for Schools ADA Improvements, such that all ADA required improvements are funded over the next three fiscal years. Some of the immediate improvements include handicapped accessible bathrooms, automatic door openers, walkways and handrails.
- **Wayfinding (City wide signage) - \$200,000** - This initiative will improve all levels of signage into and around the City, resulting in more efficient movement of pedestrians and vehicular traffic. Improved signage will appear at entrances to the city, directional signs to different sections of city, such as UVA and the Downtown Mall, and signs to better direct pedestrians.
- **Stormwater Utility Implementation - \$50,000** – This one-time expenditure of \$50,000 will allow City staff to complete the planning for the implementation of a Stormwater Utility in FY 2009, to include refining Equivalent Residential Unit calculations for residential and commercial properties, setting up a billing process, and developing a public education campaign.
- **Public Safety Equipment/Technology - \$1,008,460** – This funds a full complement of mobile data computers (60) and mobile video cameras (40) for all patrol vehicles, replacement and new defibrillators to be installed in City buildings, and mobile data GIS terminals for Fire Department command vehicles.
- **Parks and Recreation Facilities Improvements - \$2,350,000** – This pool of funds is dedicated to major parks and school playground renovations, development of trails and greenways, urban tree preservation and planting, major renovations at Onesty Pool and emergency repairs at Carver, Tonsler and Crow/Smith Centers.
- **Green City Initiatives - \$50,000** – This pool of funds will enable implementation of some of the recommendations that will be coming out of the **Sustainability Committee** appointed by City Council.

General Fund Revenue Summary

	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
General Fund Revenue					
Local Taxes	\$72,919,135	\$74,453,607	\$82,278,044	\$7,824,437	10.51%
Licenses and Permits	6,922,668	6,225,130	7,401,130	1,176,000	18.89%
Intergovernmental Revenue	11,145,469	11,128,434	11,714,482	586,048	5.27%
Charges for Services	9,564,269	9,505,946	10,250,165	744,219	7.83%
Fines	477,507	405,000	405,000	0	0.00%
Misc. Revenue	1,396,399	1,360,391	1,463,054	102,663	7.55%
City/County Revenue Sharing and Transfers	5,877,748	6,633,816	8,642,889	2,009,073	30.29%
TOTAL OPERATING BUDGET	\$108,303,195	\$109,712,324	\$122,154,764	\$12,442,440	11.34%

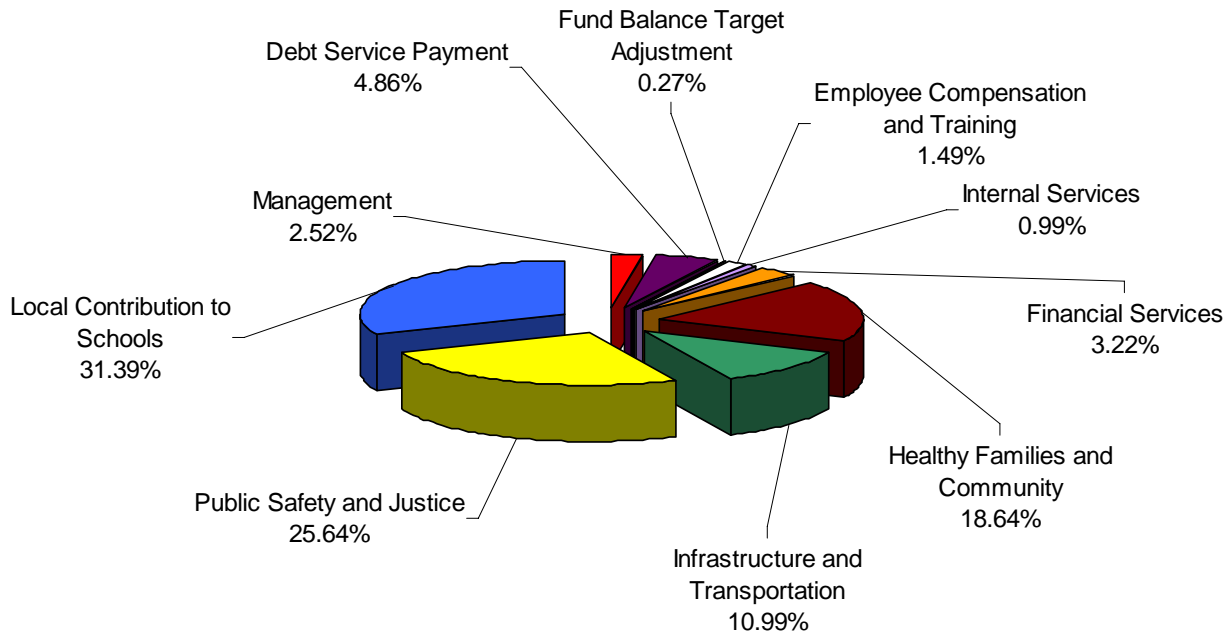
General Fund Revenues



General Fund Expenditure Summary

	FY2005-2006 Actual	FY2006-2007 Budget	FY2007-2008 Budget	Increase/ (Decrease)	% Change
General Fund Expenditures					
Management	\$2,767,743	\$2,864,790	\$3,077,641	\$212,851	7.43%
Debt Service Payment	5,775,000	5,714,000	5,932,000	218,000	3.82%
Fund Balance Target Adjustment	0	323,702	330,194	6,492	2.01%
Employee Compensation and Training	158,986	1,364,980	1,817,064	452,084	33.12%
Internal Services	1,112,112	1,206,785	1,204,404	(2,381)	-0.20%
Financial Services	3,409,580	3,591,651	3,934,675	343,024	9.55%
Healthy Families and Community	17,478,741	19,968,390	22,774,985	2,806,595	14.06%
Infrastructure and Transportation	9,605,017	12,004,928	13,423,256	1,418,328	11.81%
Public Safety and Justice	26,573,922	28,661,073	31,319,936	2,658,863	9.28%
Local Contribution to Schools	32,100,025	34,012,025	38,340,609	4,328,584	12.73%
TOTAL OPERATING BUDGET	\$98,981,126	\$109,712,324	\$122,154,764	\$12,442,440	11.34%

General Fund Expenditures



Explanation of Revenues

Services provided by the City of Charlottesville are funded by a variety of revenue sources: local, state, federal, and grant revenues. When preparing revenue estimates for the budget, a team of staff reviewed prior year revenue activity, current year to date activity, and future factors that will affect the City’s economic vitality. City staff uses four different revenue projection techniques in order to ensure the accuracy of the revenue projections.

- Informed/Expert Judgment (e.g. the advice of a department head)
- Deterministic Techniques (e.g. formulaic revenues)
- Time Series Techniques (e.g. moving averages and predictive statistics)
- Estimates from the Commonwealth of Virginia (e.g. transfer payments)

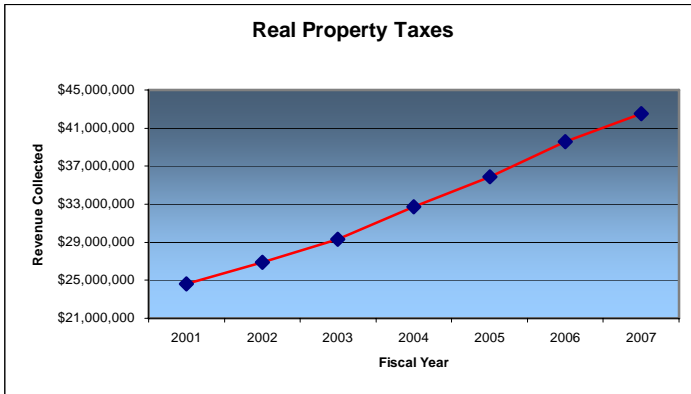
In practice, most revenue projections combine two or more of these techniques. Generally the amount of revenue available to the City depends on current and future economic activity. Below is a listing of the major revenue sources for the City of Charlottesville, which make up 86.07% of the total General Fund revenues collected by the City of Charlottesville.

<u>Revenue Source</u>	<u>FY 2008 Projection</u>	<u>% of General Fund Total Revenues</u>
Real Estate Taxes	\$ 47,655,000	35.39%
City/County Revenue Sharing	13,212,401	9.81%
Sales & Use Taxes	10,300,000	7.65%
Other State Assistance	6,989,915	5.19%
Meals Tax	6,727,405	5.00%
Personal Property Taxes	6,301,000	4.68%
Business & Professional Licenses	5,976,000	4.44%
Utility Tax	4,863,822	3.61%
Payment in Lieu of Taxes: Utilities	4,693,828	3.49%
PPTRA	3,498,256	2.60%
Transient Room Tax	2,310,000	1.72%
Virginia Communications Sales & Use Tax	2,261,440	1.68%
Public Service Corporation Taxes	1,119,900	0.83%
TOTAL	\$ 115,908,967	86.07%

In the following section, a graph has been presented for each of the major revenues listed in the above chart. This provides a graphical representation of the trend data that was used when the revenue projections were made for Fiscal Year 2008. The data in the graphs represents the amount of actual revenue collected for Fiscal Years 2001 – 2006, and the appropriated amounts for Fiscal Year 2007, all of which were important factors in projecting the revenues for Fiscal Year 2008.

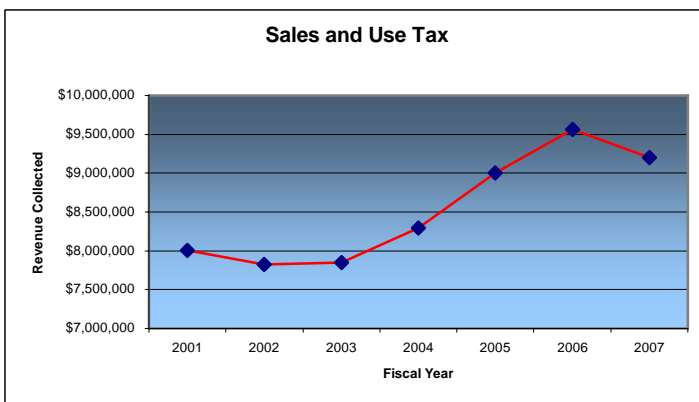
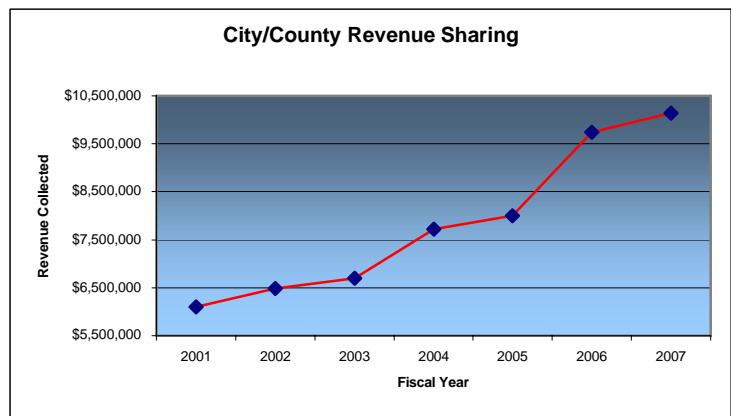
Beginning in January 2007, the E-911 Fee, Cable Franchise Fee, and Utility Taxes (Telephone and Cable) have been rolled into one revenue stream called the Virginia Communications Sales and Use Tax. This is a State administered tax and the City is reimbursed on a monthly basis. This consolidation of taxes has resulted in inaccurate trend data for the Utility Tax and Virginia Communications Sales and Use Tax revenue items and therefore those trends are not included in the following graphs.

Major Local Revenue – Descriptions and Trend Data

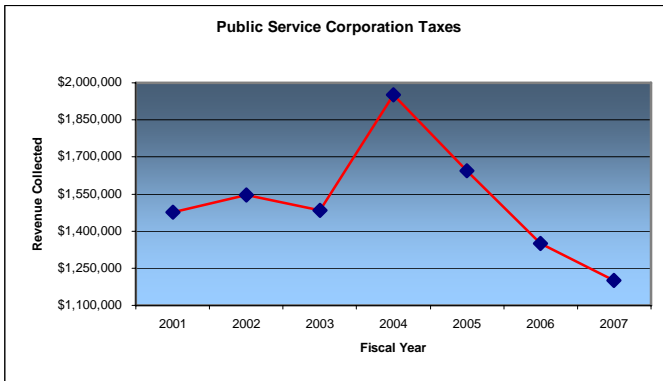


Real Property Taxes are the largest source of revenue for the City. They are *ad valorem* taxes based on the assessed value of real property owned by businesses, individuals, and corporations. They are assessed at 100% valuation, with tax rates being applied per \$100 of assessed value. **The adopted tax rate for FY 2008 is \$.95 per \$100 of assessed value.**

City/County Revenue Sharing is based on an agreement between the City of Charlottesville and the County of Albemarle dated February 17, 1982. The agreement requires the County to contribute a portion of its real property tax base to the City in exchange for the City's agreement to forgo annexation of any County property. The amount from the County is equal to 1/10 of 1% of the County's total assessed property values in the preceding fiscal year.

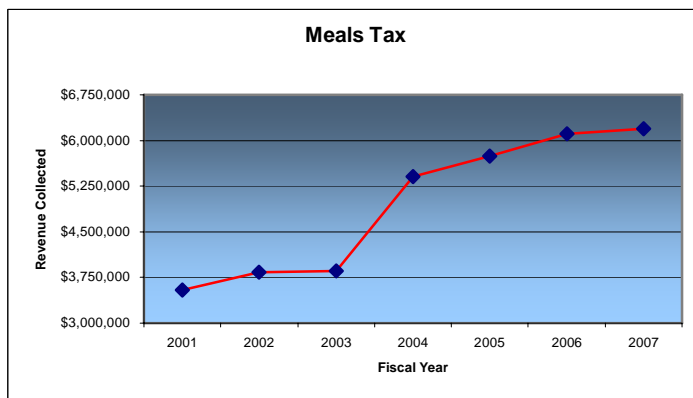
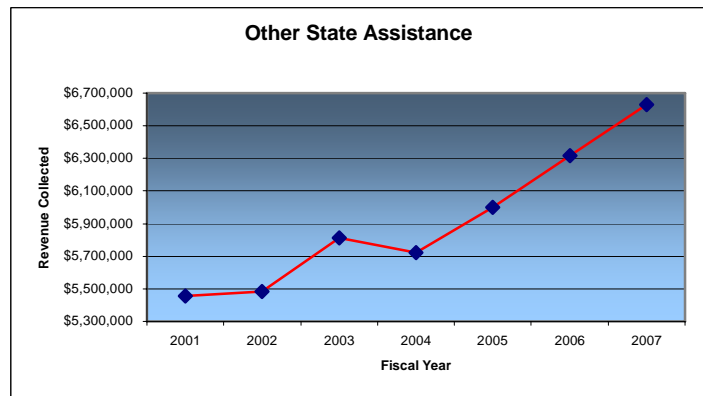


Sales and Use Taxes are revenues received by the City from 1 cent of the 5-cent State sales tax generated within the City. This revenue has been a very strong performer the past several years, resulting in the large increase projected for FY 2008 in the amount of \$1.1M. **The current Sales Tax rate is 5% for general sales purchases and 2.5% for non-prepared foods (implemented July 1, 2005).**

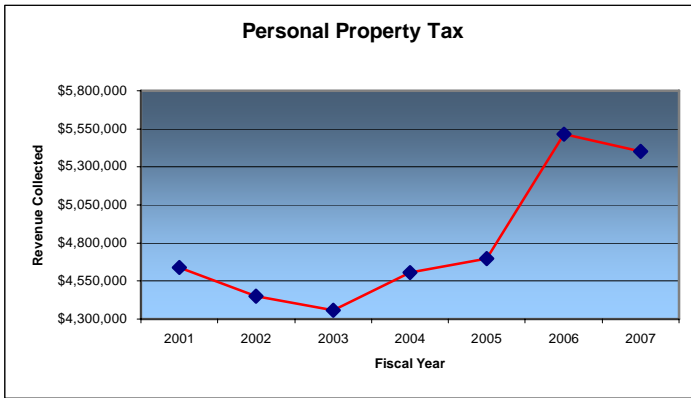


Public Service Corporation Taxes are levied on the real estate and tangible property owned by railroads, utilities, pipelines, and other businesses required to register with the State Corporation Commission. These revenues are expected to decrease due to adjustments made to the depreciation method for computer equipment, furniture and office equipment, and central office equipment which then decreased the assessments over the prior year.

Other State Assistance consists of three major revenue items, which are: **Constitutional Officer Reimbursement**, which is determined by the State Compensation Board on an annual basis as funds for the elected official offices, including the Treasurer, Commissioner of Revenue, Sheriff, Clerk of the Circuit Court, and Commonwealth's Attorney; **State Highway Assistance**, is highway maintenance funds received from the State, and are based on a formula approved by the General Assembly which includes road type, lane miles, and rate of pavement per lane mile; and, **State Aid for Police Protection**, where the amount of revenue received by the localities is based upon a proportional formula that uses the adjusted crime rate index for the locality as its base.

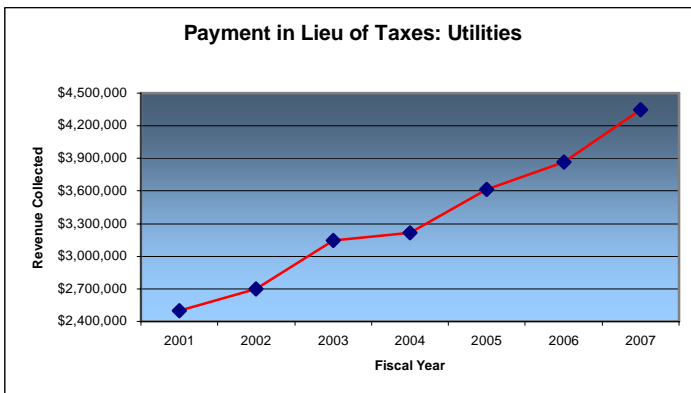
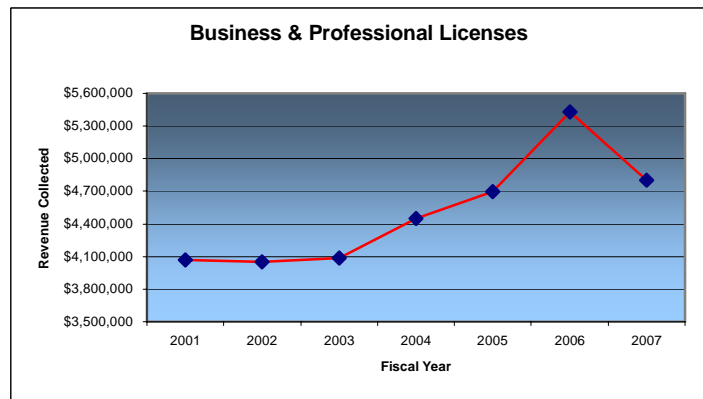


Meals Tax is assessed on the sales price of prepared food and beverages sold in the City. Twenty-five cents of each dollar collected is dedicated to the Debt Service Fund to pay off the future debt of bond issuances used to pay for capital projects. The remaining \$.75 of each dollar is dedicated to the General Fund. **The current rate is 4%.**

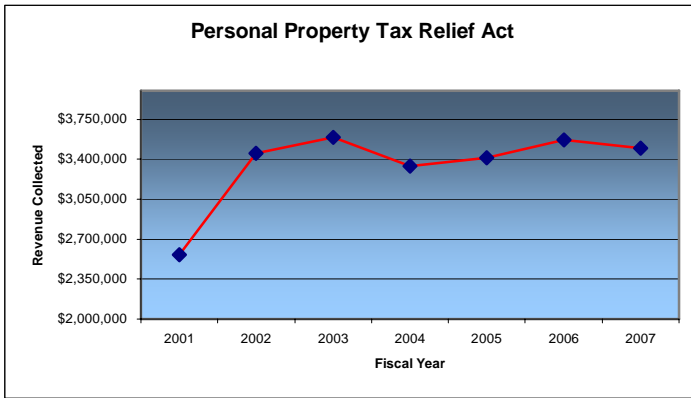


Personal Property Taxes are levied on vehicles owned by individuals and businesses, as well as tangible property owned by businesses. In the fall of 2005, City Council approved changing the valuation method of personal property from average loan value to trade in value, resulting in an additional \$500,000 of revenue in FY 2007. **The adopted tax rate for FY 2008 is \$4.20 per \$100 of assessed value.**

Licenses and Permits are revenues collected from permits and privilege fees required by the City. The largest of these sources is the **Business and Professional Licenses**, which is estimated to bring in over \$5.9 M in FY 2008

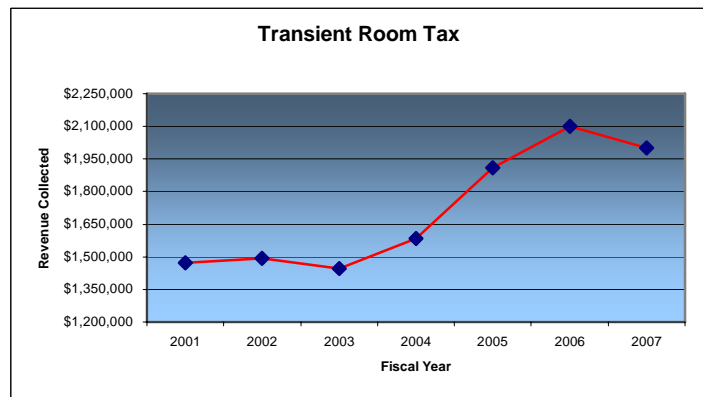


Payment in Lieu of Taxes: Utilities covers the property taxes and business licenses that city-owned water, sewer, and gas operations would pay if they were private businesses. The payment in lieu of taxes for the utilities is calculated by a predetermined formula. In FY 2008 this revenue item is estimated to bring in just over \$4.6 million.



PPTRA is the State reimbursement to the localities for those vehicles that qualify for reduced personal property tax rates under the Personal Property Tax Relief Act. Recent legislation, SB 5005, establishes what amounts to a fixed, annual block grant to localities, the proceeds of which must be used to provide relief to the owners of qualifying vehicles. The State's obligation is capped and made certain and localities are provided greater flexibility in determining how relief is to be distributed.

Transient Room Tax, often called the lodging tax, consists of taxes assessed on the use of rooms in hotels, motels, and boarding houses. This revenue has also seen strong performance, with some months showing a 90% occupancy rate. **The current tax rate is 6%.**



Adopted Tax and Fee Rates

	Adopted Fiscal Year 2007-2008	Adopted Fiscal Year 2006-2007
Real Estate Tax	\$0.95/\$100 Assessed Value	\$0.99/\$100 Assessed Value
Personal Property Tax	\$4.20/\$100 Assessed Value	\$4.20/\$100 Assessed Value
Machinery and Tools Tax	\$4.20/\$100 Assessed Value	\$4.20/\$100 Assessed Value
Mobile Home Tax	\$0.95/\$100 Assessed Value	\$0.99/\$100 Assessed Value
Sales Tax* - General	5.0%	5.0%
Sales Tax - Food (Excludes prepared food)**	2.5%	2.5%
Restaurant/Meals Tax	4.0%	4.0%
Lodging Tax	6%	6%
Cigarette Tax	\$.35 per pack	\$.25 per pack
E-911 Fee***	\$.75/phone line	\$1.50/phone line
Cable Franchise Fee***	5%	10%
PEG Fee (Cable)***	\$.35/month	\$.35/month
Utility Taxes (Gas, Water, Wastewater, Electric)	10%	10%
Utility Taxes (Telephone and Cable)***	5%	10%
Refuse Collection		
Trash Sticker Fee	13 Gallon - \$1.05 each 32 Gallon - \$2.10 each	13 Gallon - \$1.05 each 32 Gallon - \$2.10 each
Trash Decal Fee	\$94.50 (purchased 7/1-9/30) \$68.25 (purchased from 10/1-12/31) \$46.25 (purchased 1/1-3/31) \$23.25 (purchased 4/1-6/30)	\$94.50 (purchased 7/1-9/30) \$68.25 (purchased from 10/1-12/31) \$46.25 (purchased 1/1-3/31) \$23.25 (purchased 4/1-6/30)
Large Item Pickup Fee	\$25.00 per occurrence	\$25.00 per occurrence
Motor Vehicle License Fee	Up to 4,000 lbs. - \$28.50 4,000 - 6,500 lbs. - \$33.50 Over 6,500 lbs. - \$33.50 Motorcycles - \$8.50	Up to 4,000 lbs. - \$28.50 4,000 - 6,500 lbs. - \$33.50 Over 6,500 lbs. - \$33.50 Motorcycles - \$8.50
Courthouse Maintenance Fee	\$2.00 per court case	\$2.00 per court case
Courtroom Security Fee	\$5.00 per conviction	\$5.00 per conviction

* Of this 5% collected by the State, 1% is returned to the locality to support public education.

** This second Sales Tax rate for non-prepared foods (i.e., grocery stores) was adopted by the State as of July 1, 2005.

*** Starting in January 2007, these taxes are rolled into one revenue stream called the **Virginia Communications Sales and Use Tax**. The tax rates are set by the State in an effort to streamline communications taxes. The revenue is also collected by the State and the City is reimbursed on a monthly basis. It is still considered a local tax.

General Fund Revenue Detailed

	FY 2005-2006	FY 2006-2007	FY 2007-2008	Increase/ (Decrease)	% Change
	Actual	Budget	Budget		
LOCAL TAXES					
Real Estate Taxes	\$39,575,656	\$42,540,000	\$47,655,000	\$5,115,000	12.02%
Personal Property Tax	5,495,901	5,401,744	6,301,000	899,256	16.65%
Public Service Corporation Tax	1,349,287	1,200,000	1,119,900	(80,100)	-6.68%
Pen/Int on Delinquent Taxes	409,479	350,000	350,000	0	0.00%
Utility Taxes (City Utilities and Electric)	7,124,868	7,000,000	4,863,822	(2,136,178)	-30.52%
Virginia Communications Sales and Use Tax	0	0	2,261,440	2,261,440	100.00%
Franchise Taxes (See <i>VA Communications Sales and Use Tax</i>)	420,114	378,000	0	(378,000)	-100.00%
Tax on Bank Stock	620,707	400,000	500,000	100,000	25.00%
Tax on Wills & Deeds	786,322	450,000	550,000	100,000	22.22%
Sales & Use Tax	9,565,490	9,200,000	10,300,000	1,100,000	11.96%
Rolling Stock Tax	18,454	17,498	16,694	(804)	-4.59%
Transient Room Tax	2,100,084	2,000,000	2,310,000	310,000	15.50%
Meals Tax	4,586,874	4,650,000	5,045,500	395,500	8.51%
Short-Term Rental Tax	57,649	59,251	55,340	(3,911)	-6.60%
Cigarette Tax	544,900	566,500	695,000	128,500	22.68%
Recordation Tax Receipts	154,149	140,414	154,148	13,734	9.78%
Vehicle Daily Rental Tax	109,201	100,200	100,200	0	0.00%
Taxes Subtotal	\$72,919,135	\$74,453,607	\$82,278,044	\$7,824,437	10.51%
LICENSES AND PERMITS					
Business & Professional Licenses	\$5,432,749	\$4,800,000	\$5,976,000	\$1,176,000	24.50%
Vehicle Licenses	738,914	780,000	780,000	0	0.00%
Dog Licenses	5,033	4,500	4,500	0	0.00%
Electrical, Heating and Mechanical Permits	171,491	140,000	140,000	0	0.00%
Building and Plumbing Permits	398,194	330,630	330,630	0	0.00%
Other Permits	176,287	170,000	170,000	0	0.00%
Licenses and Permits Subtotal	\$6,922,668	\$6,225,130	\$7,401,130	\$1,176,000	18.89%
INTERGOVERNMENTAL REVENUE					
<i>Revenue from Federal Agencies</i>					
Federal Assistance (CDBG Admin., etc.)	\$194,480	\$60,000	\$60,000	0	0.00%
<i>Revenue from State Agencies</i>					
PPTRA Revenue (State Personal Property Tax)	3,572,479	3,498,256	3,498,256	0	0.00%
State Highway Assistance	3,004,785	3,097,489	3,190,414	92,925	3.00%
Reimbursement/Constitutional Offices	1,184,046	1,151,092	1,282,658	131,566	11.43%
ABC Board	48,148	48,147	48,147	0	0.00%
State Aid for Police Protection	2,126,800	2,381,979	2,516,843	134,864	5.66%
Trailer Title	2,595	2,000	2,500	500	25.00%
Other State Assistance: Misc Rev	198,449	40,000	40,000	0	0.00%
<i>Revenue from Other Intergovernmental Sources</i>					
Jefferson Area Drug Enforcement (JADE)	54,000	48,000	48,000	0	0.00%
School Resource Officers (City Schools)	145,551	167,847	230,663	62,816	37.42%
School Communications Services (City Schools)	15,000	0	0	0	0.00%
Regional Library Administrative Fee	100,477	108,644	103,556	(5,088)	-4.68%
Fire Department Ops (Albemarle County)	149,113	136,000	268,000	132,000	97.06%
Juvenile & Domestic Relations Court (Albemarle County)	55,045	50,051	54,111	4,060	8.11%
Magistrate's Office (Albemarle County)	3,517	5,285	5,450	165	3.12%
Commission on Children and Families (Albemarle County)	0	0	83,558	83,558	100.00%
Payments In Lieu Of Taxes (Housing Authority)	14,108	25,000	15,000	(10,000)	-40.00%
Fire Department Ops (UVA)	165,375	173,644	182,326	8,682	5.00%
Service Charge (UVA)	35,665	35,000	35,000	0	0.00%
Trolley Assistance (UVA)	45,000	50,000	0	(50,000)	-100.00%
Property Maintenance (UVA)	30,836	50,000	50,000	0	0.00%
Intergovernmental Revenue Subtotal	\$11,145,469	\$11,128,434	\$11,714,482	\$586,048	5.27%

	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
CHARGES FOR SERVICE					
Property Transfer Fees	\$1,412	\$1,100	\$1,100	\$0	0.00%
City Sheriff's Fees	6,212	6,200	6,200	0	0.00%
Zoning Appeal Fees	800	750	750	0	0.00%
Court Revenue (Circ/Genl Dist Cts)	872,280	750,000	800,000	50,000	6.67%
Parking Meter Receipts	102,481	80,000	100,000	20,000	25.00%
Parking Garage Revenue	1,031,131	500,000	800,000	300,000	60.00%
Internal City Services	862,031	918,531	936,912	18,381	2.00%
Utility Cut Permits	176,694	150,000	150,000	0	0.00%
Recreation Income	505,633	540,000	657,000	117,000	21.67%
E-911 Service Charge (See <i>VA Communications Sales & Use Tax</i>)	432,292	349,000	0	(349,000)	-100.00%
Cemetery Income	0	3,500	0	(3,500)	-100.00%
Reimbursable Overtime	132,584	107,000	215,000	108,000	100.93%
Parking Permit Fees	67,897	50,000	50,000	0	0.00%
Payment in Lieu of Taxes: Utilities	3,867,562	4,349,865	4,693,828	343,963	7.91%
Indirect Cost Recovery	240,285	200,000	200,000	0	0.00%
Waste Disposal Fees	1,134,032	1,400,000	1,125,000	(275,000)	-19.64%
EMS/Ambulance Service	0	0	414,375	414,375	100.00%
Other Charges and Fees for Services	130,943	100,000	100,000	0	0.00%
Charges for Service Subtotal	\$9,564,269	\$9,505,946	\$10,250,165	\$744,219	7.83%
FINES					
Parking Fines	\$477,507	\$405,000	\$405,000	\$0	0.00%
Fines Subtotal	\$477,507	\$405,000	\$405,000	\$0	0.00%
MISCELLANEOUS REVENUE					
Interest Earned	\$509,683	\$600,000	\$700,000	\$100,000	16.67%
Rent	331,229	296,266	276,759	(19,507)	-6.58%
Hedgerow Property Revenue (Parking and Rent)	16,778	164,610	171,295	6,685	4.06%
Refund of Prior Years' Expenditures	41,898	30,000	30,000	0	0.00%
Parking Garage Maintenance	50,000	0	0	0	0.00%
Other Miscellaneous Revenue	446,811	269,515	285,000	15,485	5.75%
Miscellaneous Revenue Subtotal	\$1,396,399	\$1,360,391	\$1,463,054	\$102,663	7.55%
COUNTY FIRE SERVICE FEES DEDICATED TO DEBT SERVICE FUND					
	\$375,000	\$264,000	\$132,000	(\$132,000)	-50.00%
FY 2006 FUND BALANCE SURPLUS (EMS/AMBULANCE SERVICE OPERATIONS)					
	\$0	\$0	\$551,747	\$551,747	100.00%
CITY/COUNTY REVENUE SHARING: OPERATING BUDGET					
	\$5,502,748	\$6,369,816	\$7,959,142	\$1,589,326	24.95%
OPERATING BUDGET TOTAL	\$108,303,195	\$109,712,324	\$122,154,764	\$12,442,440	11.34%
DESIGNATED REVENUE					
Contractual Services: Pupil Transportation	\$1,717,557	\$2,132,031	\$2,423,951	\$291,920	13.69%
Contractual Services: School Building Maintenance	2,713,567	2,985,851	3,148,921	163,070	5.46%
City/County Revenue Sharing: Transfer to Capital Improvement Fund	3,840,000	3,315,000	3,665,259	350,259	10.57%
City/County Revenue Sharing: Transfer to Capital Improvement Fund (CAHIP)	0	0	250,000	250,000	100.00%
City/County Revenue Sharing: Transfer to Facilities Repair Fund	400,000	450,000	500,000	50,000	11.11%
City/County Revenue Sharing: Transfer to Equipment Replacement Fund	0	0	838,000	838,000	100.00%
Meals Tax Revenue: Transfer to Debt Service Fund	1,528,958	1,550,000	1,681,905	131,905	8.51%
DESIGNATED REVENUE TOTAL	10,200,082	10,432,882	12,508,036	\$2,075,154	19.89%
TOTAL CITY BUDGET	\$118,503,277	\$120,145,206	\$134,662,800	\$14,517,594	12.08%
CITY SCHOOLS BUDGET					
	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
SCHOOL OPERATIONS (SCHOOL GENERAL FUND)					
Local Contribution	\$32,100,025	\$34,012,025	\$38,340,609	\$4,328,584	12.73%
State Funds	15,199,841	16,406,488	16,100,590	(305,898)	-1.86%
Federal Funds	75,904	159,020	159,020	0	0.00%
Misc. Revenue	1,620,373	1,247,805	1,221,115	(26,690)	-2.14%
TOTAL SCHOOL OPERATIONS BUDGET	\$48,996,143	\$51,825,338	\$55,821,334	\$3,995,996	7.71%

Non General Funds Revenue Detailed

	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
GOLF COURSE FUND					
Sales and Concessions	\$75,436	\$110,808	\$129,500	\$18,692	16.87%
Greens Fees, Lessons, Etc.	566,796	670,997	826,990	155,993	23.25%
Cart Rentals	247,835	296,984	315,000	18,016	6.07%
Annual Memberships	74,800	90,039	92,500	2,461	2.73%
Misc. Revenue	17,929	2,369	20,000	17,631	744.24%
GOLF COURSE FUND REVENUE TOTAL	\$982,796	\$1,171,197	\$1,383,990	\$212,793	18.17%
DEPARTMENT OF SOCIAL SERVICES FUND					
Intergovernmental Revenue	\$9,565,326	\$10,475,688	\$10,763,408	\$287,720	2.75%
Transfer from General Fund	2,245,358	2,970,468	3,255,236	284,768	9.59%
DEPARTMENT OF SOCIAL SERVICES FUND REVENUE SUBTOTAL	\$11,810,684	\$13,446,156	\$14,018,644	\$572,488	4.26%
COMMUNITY ATTENTION FUND					
Intergovernmental Revenue	\$226,837	\$595,606	\$598,850	\$3,244	0.54%
Welfare Revenue	1,773,566	1,524,084	1,560,123		
Transfer from General Fund	105,966	127,339	141,192	13,853	10.88%
COMMUNITY ATTENTION FUND REVENUE SUBTOTAL	\$2,106,369	\$2,247,029	\$2,300,165	\$53,136	2.36%
WATER (OPERATIONAL AND DEBT SERVICE FUNDS)					
Water Sales Revenue	\$7,567,331	\$7,892,613	\$8,349,689	\$457,076	5.79%
Water Connection Fees	107,212	129,000	129,000	0	0.00%
Other Fees	38,143	65,000	65,000	0	0.00%
Bond Proceeds	0	1,500,000	1,500,000	0	0.00%
Transfer from Other Funds	946,880	875,000	875,000	0	0.00%
WATER FUND REVENUE TOTAL	\$8,659,566	\$10,461,613	\$10,918,689	\$457,076	4.37%
WASTEWATER (OPERATIONAL AND DEBT SERVICE FUNDS)					
Wastewater Sales Revenue	\$6,479,771	\$6,407,429	\$7,325,046	\$917,617	14.32%
Wastewater Connection Fees	9,650	75,000	20,000	(55,000)	-73.33%
Wastewater Charge	47,697	48,000	56,000	8,000	16.67%
Other Fees	18,928	12,000	0	(12,000)	-100.00%
Bond Proceeds	0	1,500,000	1,500,000	0	0.00%
Transfer from Other Funds	567,783	430,000	430,000	0	0.00%
WASTEWATER REVENUE TOTAL	\$7,123,829	\$8,472,429	\$9,331,046	\$858,617	10.13%
GAS (OPERATIONAL AND DEBT SERVICE FUNDS)					
Gas Sales Revenue	\$38,094,770	\$34,058,259	\$34,586,285	\$528,026	1.55%
Other Fees	647,739	175,000	325,000	150,000	85.71%
Transfer from Other Funds	993,055	940,000	940,000	0	0.00%
GAS REVENUE TOTAL	\$39,735,564	\$35,173,259	\$35,851,285	\$678,026	1.93%

	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
TRANSIT FUND					
Intergovernmental Revenue (Transit Operations)	\$2,846,691	\$2,660,837	\$2,835,544	\$174,707	6.57%
Intergovernmental Revenue (Transit Bus Replacement)	166,021	2,546,483	1,555,738	(990,745)	-38.91%
Transfer from Capital Improvement Program (Local Match)	0	383,203	230,637	(152,566)	-39.81%
Charges for Services	691,100	622,599	671,762	49,163	7.90%
Transfer from General Fund	814,939	1,386,953	1,594,126	207,173	14.94%
Misc. Revenue	12,011	123,596	52,908	(70,688)	-57.19%
TRANSIT FUND REVENUE TOTAL	\$4,530,762	\$7,723,671	\$6,940,715	(\$782,956)	-10.14%
FLEET MANAGEMENT FUND					
Charges for Services	\$2,619,661	\$2,627,020	\$1,014,705	(\$1,612,315)	-61.37%
FLEET MANAGEMENT FUND REVENUE TOTAL	\$2,619,661	\$2,627,020	\$1,014,705	(\$1,612,315)	-61.37%
HVAC FUND					
Charges for Services	\$1,086,210	\$315,538	\$360,892	\$45,354	14.37%
HVAC FUND REVENUE TOTAL	\$1,086,210	\$315,538	\$360,892	\$45,354	14.37%
INFORMATION TECHNOLOGY FUND					
Charges for Services	\$1,931,733	\$2,106,801	\$2,298,227	\$191,426	9.09%
Transfer from Gas Fund (City Link Operations)	0	1,200,000	1,250,000	50,000	4.17%
Transfer from Non General Funds (City Link Operations)	0	200,000	200,000	0	0.00%
INFORMATION TECHNOLOGY FUND REVENUE TOTAL	\$1,931,733	\$3,506,801	\$3,748,227	\$241,426	6.88%
WAREHOUSE FUND					
Charges for Services	\$822,942	\$263,039	\$141,531	(\$121,508)	-46.19%
WAREHOUSE FUND REVENUE TOTAL	\$822,942	\$263,039	\$141,531	(\$121,508)	-46.19%
C'VILLE/ALBEMARLE VISITORS CENTER FUND					
Intergovernmental Revenue	\$387,138	\$424,796	\$476,181	\$51,385	12.10%
Charges for Services	111,572	86,500	83,000	(3,500)	-4.05%
Transfer from General Fund	475,592	477,385	525,021	47,636	9.98%
Misc. Revenue	0	6,000	2,000	(4,000)	-66.67%
VISITOR'S CENTER FUND REVENUE TOTAL	\$974,302	\$994,681	\$1,086,202	\$91,521	9.20%
CITY SCHOOLS BUDGET					
	FY 2005-2006 Actual	FY 2006-2007 Budget	FY 2007-2008 Budget	Increase/ (Decrease)	% Change
SCHOOL OPERATIONS (NON GENERAL FUNDS)					
State Revenue	\$3,481,247	\$3,468,657	\$3,856,332	\$387,675	11.18%
Federal Revenue	4,569,509	5,079,813	5,069,986	(9,827)	-0.19%
Misc. Revenue	1,738,400	1,371,628	1,330,611	(366,772)	-2.99%
SCHOOL OPERATIONS (NON GENERAL FUND) REVENUE TOTAL	\$9,789,156	\$9,920,098	\$10,256,929	\$336,831	3.40%

Expenditures Detailed

	FY2005-2006 General Fund Actual	FY2006-2007 General Fund Budget	FY2007-2008 General Fund Budget	FY2005-2006 Other Funds Actual	FY2006-2007 Other Funds Budget	FY2007-2008 Other Funds Budget
MANAGEMENT						
Council Reserve	\$37,574	\$25,000	\$21,884	\$0	\$0	\$0
Mayor and City Council	175,960	181,845	226,691	0	0	0
Office of the City Manager/Administration and Communications	1,094,179	1,107,958	1,120,055	0	0	0
Office of the City Manager/ Office of Economic Development	481,167	506,828	542,853	0	0	0
City Attorney	521,086	618,734	680,862	0	0	0
General Registrar	365,933	304,797	368,121	0	0	0
Organizational Memberships	91,844	119,628	117,175	0	0	0
MANAGEMENT SUBTOTAL	\$2,767,743	\$2,864,790	\$3,077,641	\$0	\$0	\$0
DEBT SERVICE PAYMENT						
General Fund Contribution	\$5,400,000	\$5,450,000	\$5,450,000	\$0	\$0	0
General Fund Contribution - Fire Apparatus	0	0	350,000	0	0	0
County Fire Service Fee Contribution	375,000	264,000	132,000	0	0	0
DEBT SERVICE PAYMENT SUBTOTAL	\$5,775,000	\$5,714,000	\$5,932,000	\$0	\$0	\$0
FUND BALANCE TARGET ADJUSTMENT/DEPARTMENTAL SAVINGS						
Fund Balance Target Adjustment	\$0	\$478,157	\$500,000	\$0	\$0	0
City Wide Departmental Savings	0	(154,455)	(169,806)			
FUND BALANCE TARGET ADJUSTMENT/DEPARTMENTAL SAVINGS	\$0	\$323,702	\$330,194	\$0	\$0	\$0
EMPLOYEE COMPENSATION AND TRAINING						
Compensation - 4% Salary Increase and Associated Benefits	\$75,822	\$1,590,980	\$1,320,754	\$0	\$0	\$0
City Wide Attrition Savings	0	(300,000)	(300,000)	0	0	0
City Wide Market Rate Adjustments	0	0	250,000	0	0	0
Police Department Adjustments	0	0	145,000	0	0	0
Fire Department Adjustments	0	0	125,000	0	0	0
Unemployment Compensation	64,129	40,000	60,000	0	0	0
Corporate Training Fund	19,035	34,000	35,000	0	0	0
Miscellaneous Expenses	0	0	181,310	0	0	0
EMPLOYEE COMPENSATION AND TRAINING SUBTOTAL	\$158,986	\$1,364,980	\$1,817,064	\$0	\$0	\$0
INTERNAL SERVICES						
Business Services	\$239,800	\$239,800	\$0	\$0	\$0	\$0
Finance Department: Purchasing/Risk Management/Warehouse	87,243	74,344	238,076	2,599,038	2,370,526	2,313,585
Human Resources	785,069	892,641	966,328	0	0	0
Information Technology	0	0	0	1,964,501	3,506,801	3,748,227
INTERNAL SERVICES SUBTOTAL	\$1,112,112	\$1,206,785	\$1,204,404	\$4,563,539	\$5,877,327	\$6,061,812
FINANCIAL SERVICES						
Commissioner of the Revenue	\$806,533	\$870,321	\$957,857	\$0	\$0	\$0
Finance Department: Management/Real Estate Assessment/ Utility Billing Office	1,562,983	1,660,475	1,889,673	1,286,248	1,220,464	1,475,424
Treasurer	1,040,064	1,060,855	1,087,145	0	0	0
FINANCIAL SERVICES SUBTOTAL	\$3,409,580	\$3,591,651	\$3,934,675	\$1,286,248	\$1,220,464	\$1,475,424

	FY2005-2006 General Fund Actual	FY2006-2007 General Fund Budget	FY2007-2008 General Fund Budget	FY2005-2006 Other Funds Actual	FY2006-2007 Other Funds Budget	FY2007-2008 Other Funds Budget
HEALTHY FAMILIES & COMMUNITY						
Charlottesville/Albemarle Convention and Visitors Bureau	\$475,592	\$477,385	\$525,021	\$459,090	\$517,296	\$561,181
Comprehensive Services Act	1,857,067	1,944,411	2,260,146	4,779,393	6,365,167	6,105,426
Community Attention	105,966	127,339	141,192	1,889,338	2,119,690	2,158,973
Community Events and Festivals	54,586	67,900	66,900	0	0	0
Contributions to Children, Youth and Family Programs	2,689,782	2,788,827	3,273,942	609,313	633,551	0
Contributions to Education and the Arts	1,352,784	1,485,367	1,534,018	0	0	0
Department of Social Services	2,245,358	2,970,468	3,255,236	9,565,326	10,475,688	10,763,408
Housing Programs and Tax Relief	841,871	1,577,438	1,689,091	0	0	0
Neighborhood Development Services	2,147,287	2,422,349	2,729,571	0	0	0
Parks and Recreation	5,708,448	6,106,906	7,299,868	1,008,236	1,171,197	1,383,990
HEALTHY FAMILIES & COMMUNITY SUBTOTAL	\$17,478,741	\$19,968,390	\$22,774,985	\$18,310,696	\$21,282,589	\$20,972,978
INFRASTRUCTURE AND TRANSPORTATION						
Public Works: Administration, Facilities Management & Maintenance	\$2,001,113	\$2,168,403	\$2,274,460	\$251,611	\$315,538	\$341,938
Public Works: Public Service	6,221,199	7,789,728	8,779,077	1,991,116	2,627,020	1,014,705
Public Works: Transit/JAUNT	1,382,705	2,046,797	2,369,719	3,715,823	6,336,718	5,346,589
Public Works: Utilities	0	0	0	51,995,392	52,782,157	55,089,513
INFRASTRUCTURE AND TRANSPORTATION SUBTOTAL	\$9,605,017	\$12,004,928	\$13,423,256	\$57,953,942	\$62,061,433	\$61,792,745
PUBLIC SAFETY AND JUSTICE						
City Sheriff	\$897,421	\$905,284	\$950,772	\$0	\$0	\$0
Commonwealth's Attorney	705,284	745,944	892,785	0	0	0
Contributions to Programs Supporting Public Safety & Justice	5,262,256	6,534,127	6,734,809	0	0	0
Courts and Other Support Services	861,186	950,194	989,236	0	0	0
Fire Department: EMS/Ambulance Service	0	0	966,122	0	0	0
Fire Department: Operations	7,313,997	7,741,471	8,084,366	0	0	0
Police Department	11,533,778	11,784,053	12,701,846	0	0	0
PUBLIC SAFETY SUBTOTAL	\$26,573,922	\$28,661,073	\$31,319,936	\$0	\$0	\$0
LOCAL CONTRIBUTION TO SCHOOLS						
Local Contribution to Schools	\$32,100,025	\$34,012,025	\$38,340,609	\$0	\$0	\$0
SCHOOLS SUBTOTAL	\$32,100,025	\$34,012,025	\$38,340,609	\$0	\$0	\$0
TOTAL CITY OPERATIONS	\$98,981,126	\$109,712,324	\$122,154,764	\$82,114,425	\$90,441,813	\$90,302,959
DESIGNATED EXPENDITURES						
Contractual Services: Pupil Transportation	\$1,864,551	\$2,132,031	\$2,423,951	\$0	\$0	\$0
Contractual Services: School Building Maintenance	2,771,690	2,985,851	3,148,921	0	0	0
Transfer to Capital Improvements Fund	4,691,263	3,315,000	3,665,259	0	0	0
Transfer to Capital Improvements Fund (CAHIP)	0	0	250,000	0	0	0
Transfer to Facilities Repair Fund	800,000	450,000	500,000	0	0	0
Transfer to Debt Service Fund (1% of Meals Tax)	1,528,958	1,550,000	1,681,905	0	0	0
Transfer to Equipment Replacement Fund	0	0	838,000	0	0	0
Transfer to Misc. Funds	1,757,196	0	0	0	0	0
DESIGNATED EXPENDITURES TOTAL	\$13,413,658	\$10,432,882	\$12,508,036	\$0	\$0	\$0
TOTAL CITY BUDGET	\$112,394,784	\$120,145,206	\$134,662,800	\$82,114,425	\$90,441,813	\$90,302,959
CITY SCHOOLS BUDGET						
	FY2005-2006 General Fund Actual	FY2006-2007 General Fund Budget	FY2007-2008 General Fund Budget	FY2005-2006 Other Funds Actual	FY2006-2007 Other Funds Budget	FY2007-2008 Other Funds Budget
SCHOOL OPERATIONS						
School Operations	\$48,996,143	\$51,825,338	\$55,821,334	\$9,789,156	\$9,920,098	\$10,256,929
TOTAL SCHOOL OPERATIONS BUDGET	\$48,996,143	\$51,825,338	\$55,821,334	\$9,789,156	\$9,920,098	\$10,256,929