
Capital Improvement Program Fund

Capital Improvement Program (CIP) Overview

The Capital Improvement Program (CIP) provides funding for streets, public buildings (both governmental and school facilities), land, and other capital assets. Capital improvement projects are projects, which generally have a life of 5 years, or more, cost more than \$50,000, and are non-operational in nature. City Council, in its Adopted Budget Guidelines, has set a policy to allocate an amount no less than 3% of the General Fund budget for capital improvements.

The annual capital budget is part of the City's multi-year Capital Improvement Program, which is designed to coordinate the planning, financing, and construction of capital projects. As part of the capital improvement process, it has been recognized that funding needs to be set aside for the maintenance of City facilities. Separate funding is adopted in the General Fund budget for the smaller maintenance projects, which are handled in the Facilities Repair Fund.

Several factors must be taken into consideration during the development of the capital budget. For instance, the aging of public facilities and infrastructure, the need to accommodate a growing population, and the existence of set physical boundaries of the City. For these reasons, the City must respond to the capital needs of the community with investments aimed at improving, revitalizing, and maintaining the existing facilities and infrastructure of the City of Charlottesville.

CIP Process and Timeline

The City's CIP process is designed to coordinate and align capital projects with City priorities and strategies. City Council, department heads and City staff, with help from outside consultants, worked to bring together the City's strategic activities into one comprehensive three-year Strategic Plan that can be implemented and integrated into the City's operations, culture and various processes that speak to how funding is allocated and to where. The FY 18 - 20 Strategic Plan, and the need to link initial capital investments with their operational impacts, have led to a CIP process that is efficient, integrated with the City's Strategic Planning efforts, and captures the true life cycle cost of the projects – including not only initial construction costs but also operational and replacement costs.

The City's 5-year capital improvement process officially begins in August of each year, when City departments receive the CIP submission request forms and start planning their requests for the upcoming five-year capital plan. The CIP request forms are received at the end of September by the Office of Budget and Performance Management, which organizes and prepares the submissions for review, and forwards the requests to the CIP **Budget Development Committee**. The **Budget Development Committee**, which consists of the City Manager, the Assistant City Managers, the Finance Director, the Senior Budget and Management Analysts, and one member of the Planning Commission.

In an effort to increase outreach and engagement with neighborhoods during the CIP budgeting process, the City solicited CIP submissions requests from the various Neighborhood Associations located throughout the City of Charlottesville. A modified and less complex CIP request packet was distributed to the neighborhood associations asking the neighborhoods to submit capital budget ideas to the City as part of the FY 20-24 CIP process. These request were received by the Office of Budget and Performance Management at the beginning of October and forwarded to the departments associated with the request for review and further refinement of the request. Projects that were not already funded or requested as part of another larger project, (i.e. New Sidewalks, Bicycle and Pedestrian Improvements, Neighborhood Transportation Improvements, etc.) or that were not already submitted separately by the department for consideration in the FY 20-24 CIP as a stand-alone project, were added to the FY 20 – 24 CIP submissions to be reviewed by the **Budget Development Committee**.

CIP Process and Timeline (cont.)

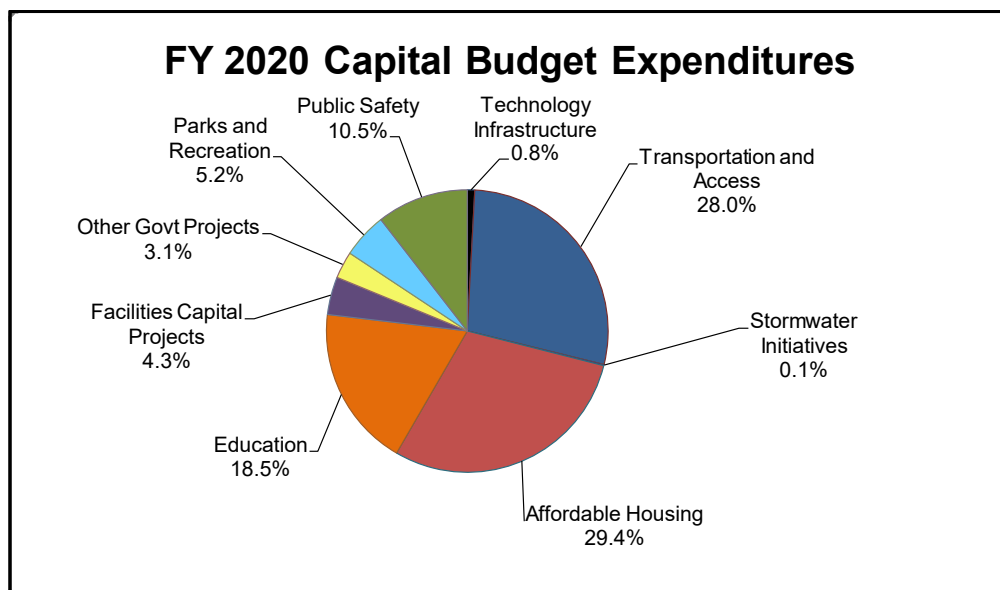
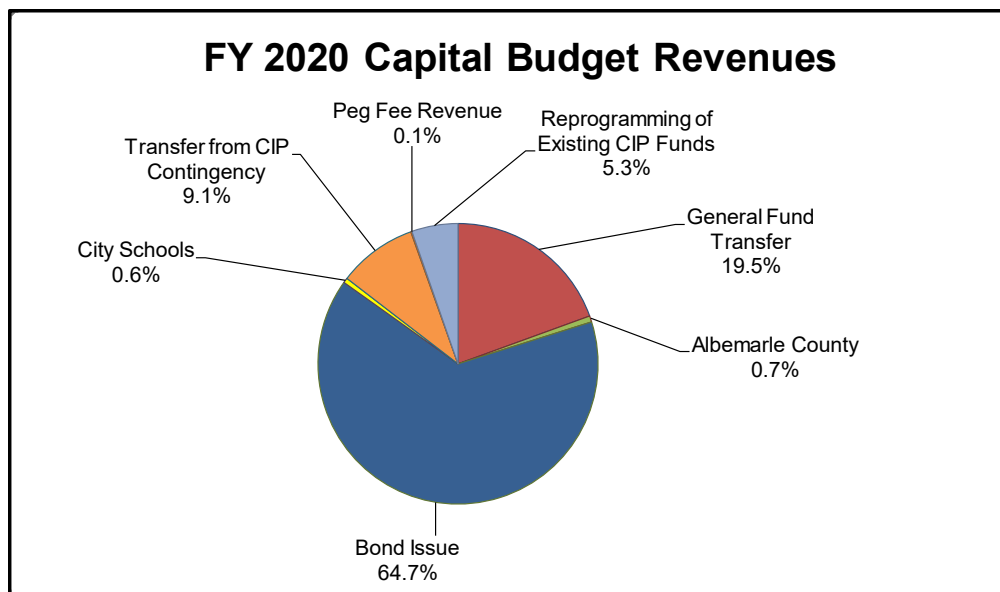
In an effort to engage City Council earlier in the CIP process, multiple worksessions were held, one in September and one in December, to discuss capital budgeting for the City. These discussions helped to guide the deliberations of the Budget Development Committee in their review of the CIP submissions. The **Budget Development Committee** met throughout October and November to develop a recommendation that is fiscally sound and reflects the overall priorities and needs of the City. The final proposal from the **Budget Development Committee** was then presented to the Planning Commission for feedback and approval at their December worksession and January Public Hearing. During this time, the Planning Commission puts forth its own set of recommendations and proposed changes for City Council to consider.

The revised five-year CIP, along with the proposed Planning Commission recommendations, are forwarded to the City Manager and City Council for inclusion in the annual budget. In March of each year, the Proposed CIP is formally presented to City Council as part of the overall Proposed City Operating and Capital Budget. By no later than April 15th, the first year of the CIP is adopted along with the operating budget.

FY 2020 Capital Improvement Program Revenues and Expenditures

The **FY 20-24** Capital Improvement Program recommends the use of approximately **\$84.62 million** in long-term debt to finance a portion of the **\$128.57 million** multi-year program. The balance will be funded through transfers of funds from the General Fund, the revenue sharing agreement with Albemarle County, transfer from the CIP Contingency fund, and contributions from Albemarle County and the Charlottesville City Schools.

The Capital Improvement Program for **FY 20** contains bondable projects totaling **\$24.68 million**, along with non-bondable projects totaling **\$10.46 million**, for a total capital improvement program budget equaling **\$35.14 million**.



Capital Improvement Program Alignment to the Strategic Plan

At the beginning of the FY 20 budget development process, City Council identified five priority areas: **Affordable Housing, Race and Equity, Workforce Development, Economic Development,** and **Safety, Security and Preparedness.** The highlighted expenditures that fall under these priorities are listed first.

Strategic Plan Priority Areas



Affordable Housing

In the FY 20 Capital Improvement Program \$10.34 million is allocated for Affordable Housing projects.

Public Housing Redevelopment is to receive \$3,000,000 in the FY 20 CIP for the future redevelopment of the City's public housing sites.

\$900,000 is allocated for **Supplemental Rental Assistance** to continue the previous commitment by City council for housing vouchers, and \$500,000 is allocated for **Housing Rehabilitation** to help with the rehabilitation of existing affordable housing stock in the City.

The redevelopment of Friendship Court is allocated \$1.54 million for the **Friendship Court Infrastructure Improvements** project as well as an additional \$4.4 million for the **Friendship Court Redevelopment Phase I** project.



Safety, Security and Preparedness

\$3.7 million is allocated in FY 20 to fund the **Bypass Fire Station.** This is for the redevelopment of the Bypass Fire Station into a roughly 10,000 square foot updated facility.

The **Downtown Pedestrian Intersection Lighting** project is for funding to install pedestrian lighting at 15 intersections that were identified in an earlier joint study conducted by the City and UVA, and is allocated \$94,000 in FY 20.

Other Strategic Plan Areas



Prepare students for academic and vocational success

Continues a strong commitment to the schools, providing \$6.5 million in capital funding for school facility improvements, including \$1.25 million in funding the **Charlottesville City Schools Priority Improvement projects** and \$3.0 million in funding for **Charlottesville City Schools Reconfiguration and Design.**



Engage in robust and context sensitive urban planning and implementation

\$4.0 million is allocated in FY 20, to fund a significant urban design and streetscape improvement project for **West Main Street Corridor Improvements** that could include changes to the street profile, green infrastructure, trees and street furniture.

As part of the FY 20 Proposed CIP, **Small Area Plans** will receive \$100,000. The Comprehensive Plan Update identified several specific areas of the city where planning and design issues or investment opportunities may warrant additional study through the development of specific small area plans in the coming years.



Provide reliable and high quality infrastructure

SIA Immediate Implementation will receive \$200,000 in the FY 20 CIP. This funding is intended to facilitate completion of projects outlined in the Strategic Investment Area Plan completed in December 2013.

The FY 20 CIP allocates \$1.7 million in funding to go towards **Undergrounding Utilities**. The State has recently awarded the City successful applications for 4 major Smart Scale transportation projects, totaling over \$38,000,000 in state and federal funds. These Smart Scale streetscape projects will include the Downtown Mall area, the Strategic Investment Area, Main Street, Emmet Street, Barracks Road, Fontaine Avenue, and High Street. The CIP funds will allow the city the opportunity to accomplish its Strategic goals for these areas by removing pedestrian obstructions from the new walkways, and improve the scenic viewsheds along major street corridors.



Provide a variety of transportation and mobility options

Includes an additional \$200,000 for the **Bicycle Infrastructure** project. The funds will be used to implement recommendations from the Bicycle and Pedestrian Master Plan. In addition, included in the proposed budget are two projects related to building the pedestrian network, **New Sidewalks** (\$400,000) and **Parkland and Trail Acquisition and Development** (\$250,000), which both received increases in funding over what was provided in previous years. The New Sidewalk project attempts to remedy the gaps throughout the sidewalk infrastructure of the City. The Parkland and Trail Acquisition and Development project funds the acquisition, development and construction of parkland, trails and greenways throughout the City.

Description of Capital Projects

Bondable Projects

Education

In FY 20, the City of Charlottesville allocates \$3.0 million for reconfiguration planning and design; \$1.2 million to the City schools for various capital improvements including Central Office ADA improvements; Clark restroom renovations; School facility master planning; and Walker building envelope restoration; and a transfer of \$110,000 to the schools small cap program. This funding also provides \$750,000 for the schools HVAC replacement plan, as well as funding of \$1.25 million for Charlottesville City Schools priority improvement projects.

Facilities Capital Projects

Facilities Capital Projects is allocated \$1.52 million for improvements and repairs to various City owned facilities. These include: CATEC building automation system replacement; Central Library interior finishes upgrades; City Hall interior finishes; Police Department entryway and canopy design; roof inspections; and any other repairs deemed to be necessary in order to preserve the City's properties. This funding also provides for the City facility HVAC replacement plan and the City solar PV program projects, and an Energy Performance Audit of City facilities.

Public Safety and Justice

In FY 20 Public Safety and Justice is allocated \$3.7 million for the redevelopment of the Bypass Fire Station into a roughly 10,000 square foot updated facility.

Transportation and Access

For FY 20, a total of \$9.06 million is allocated to Transportation and Access projects which include: \$1,000,000 for street milling and paving; \$400,000 for the design and construction of new sidewalks; \$500,000 for sidewalk repair (including ADA ramp upgrades on streets scheduled to be paved); \$4,000,000 for the West Main Improvements project; \$200,000 SIA Immediate Implementation; \$100,000 Small Area Plan; \$240,000 for ADA Pedestrian Signal upgrades; \$94,000 for Downtown pedestrian lighting; \$1,700,000 to go towards the undergrounding of utilities; \$413,218 for State Revenue Sharing match; and \$212,180 for minor bridge repairs; and \$150,000 for ADA improvements to sidewalks and curbs throughout the City.

Parks and Recreation

Parks and Recreation is allocated \$1.19 million in FY 20. \$928,963 for joint City/County projects at Darden Towe Park which includes the turfing and lighting of the rectangular fields; \$20,000 for joint City/County projects at Ivy Creek Natural Area; and \$245,000 for restroom construction at Riverview Park.

Affordable Housing

\$3.0 million is allocated in FY20 and an additional \$12 million is projected in FY 21 - 24 for a total of \$15 million over the 5 year CIP for the redevelopment of the City's Public Housing sites.

Non-Bondable Projects

Education

\$300,000 is allocated for the Charlottesville City Schools small capital improvement program, and is offset through a contribution from the schools specifically for this program.

Transportation and Access

Transportation and Access funding includes \$150,000 for citywide traffic engineering improvements; \$50,000 for neighborhood transportation improvements; \$200,000 for bicycle infrastructure; \$100,768 for the intelligent transportation system; \$121,137 for State bridge and highway inspections; \$15,450 for Right of Way Appurtenance; \$115,715 for traffic sign retro reflective compliance work; and \$131,000 for ADA ramp corrections. Total funding for this area is \$762,951.

Parks and Recreation

The Parks and Recreation Department is allocated an additional \$625,000 for non-bondable projects which include: \$250,000 for parkland and trails acquisition and development; \$50,000 for urban tree preservation and planting; \$125,000 for Downtown Mall infrastructure repairs; and \$200,000 for the Parks and Recreation Lump Sum.

Stormwater Initiatives

Stormwater Initiatives is allocated an additional \$50,000 for neighborhood drainage projects in which the City offers drainage improvements to private property owners on a cost-share basis to improve drainage problems along the public right of way boundaries.

Technology Infrastructure

The Citywide IT Strategic Infrastructure project is allocated \$250,000 to establish a separate funding stream for City wide strategic technology needs. The projects funded by the Citywide IT Strategic Infrastructure account would support enhancement needs, such as the expansion of resources and emerging technologies, and projects/systems that would improve efficiency and effectiveness of our services and employees. The Communications Technology Account/Public Access Television project is allocated \$47,500 in order to allow the City to continue upgrading and improving its cable network services and programming to the citizens of Charlottesville. This item is offset 100% by PEG Fees paid to the City through the Comcast franchise agreement.

Affordable Housing

Non Bondable housing projects are allocated \$7.34 million in the FY 20 CIP. To help meet the housing challenges facing the residents in our community. Of that amount \$500,000 will go towards housing rehabilitation, \$900,000 for supplemental rental assistance, \$1.54 million for Friendship Court infrastructure improvements and \$4.4 million for Friendship Court Phase I redevelopment.

Other General Government Commitments

Funding for \$125,000 is allocated for the Home Energy Conservation Grant Program, which provides savings on utilities, enables low-income families to be able to afford energy saving measures, and reduces the usage of nonrenewable energy. Funding is also provided for the City's portion of the estimated site work costs for the PVCC Advanced Technology Center (\$64,324); the City's contribution to the Senior Center at Belvedere (\$600,000); and City Yard Environmental Remediation (\$300,000).

FY 2020-2024 Capital Improvement Program

	<u>Proposed</u> <u>FY20</u>	<u>Projected</u> <u>FY21</u>	<u>Projected</u> <u>FY22</u>	<u>Projected</u> <u>FY23</u>	<u>Projected</u> <u>FY24</u>	<u>5 Year Total</u>
Revenues						
Transfer from General Fund	6,713,164	6,975,164	7,225,164	7,475,164	7,725,164	36,113,820
Transfer from General Fund - Mall Vendor Fees	125,000	125,000	125,000	125,000	125,000	625,000
FY18 Year End Appropriation - Affordable Housing Redevelopment	3,201,082	0	0	0	0	3,201,082
Reprogramming of Existing Capital Funds	1,872,833	0	0	0	0	1,872,833
Contribution from Albemarle County (CATEC)	75,000	500,000	90,000	62,500	0	727,500
Contribution from Albemarle County (Central and Gordon Ave. Library)	175,000	0	0	0	0	175,000
Contribution from Schools (Small Cap Program)	200,000	200,000	200,000	200,000	200,000	1,000,000
PEG Fee Revenue	47,500	47,500	47,500	47,500	47,500	237,500
CY2020 Bond Issue	22,735,413	0	0	0	0	22,735,413
CY2021 Bond Issue	0	21,796,179	0	0	0	21,796,179
CY2022 Bond Issue	0	0	21,719,496	0	0	21,719,496
CY2023 Bond Issue	0	0	0	8,061,638	0	8,061,638
CY2024 Bond Issue	0	0	0	0	10,311,190	10,311,190
TOTAL AVAILABLE REVENUES	\$35,144,992	\$29,643,843	\$29,407,160	\$15,971,802	\$18,408,854	\$128,576,651
Expenditures						
BONDABLE PROJECTS						
EDUCATION						
<u>Project</u>	<u>Proposed</u> <u>FY20</u>	<u>Projected</u> <u>FY21</u>	<u>Projected</u> <u>FY22</u>	<u>Projected</u> <u>FY23</u>	<u>Projected</u> <u>FY24</u>	<u>5 Year</u> <u>Total</u>
Lump Sum to Schools (City Contribution)	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	6,000,000
City Schools HVAC Replacement	750,000	750,000	750,000	750,000	750,000	3,750,000
City School Reconfiguration Design and Planning	3,000,000	0	0	0	0	3,000,000
City School Priority Improvement Projects	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Charlottesville High School Roof Replacement	0	0	120,000	1,200,000	0	1,320,000
SUBTOTAL	\$6,200,000	\$3,200,000	\$3,320,000	\$4,400,000	\$3,200,000	\$20,320,000
FACILITIES CAPITAL PROJECTS						
<u>Project</u>	<u>Proposed</u> <u>FY20</u>	<u>Projected</u> <u>FY21</u>	<u>Projected</u> <u>FY22</u>	<u>Projected</u> <u>FY23</u>	<u>Projected</u> <u>FY24</u>	<u>5 Year</u> <u>Total</u>
Lump Sum to Facilities Capital Projects	1,045,491	1,545,491	1,045,491	1,045,491	1,045,492	5,727,456
City Facility HVAC Replacement	250,000	250,000	250,000	250,000	250,000	1,250,000
City and Schools Solar PV Program	75,000	75,000	75,000	75,000	75,000	375,000
Energy Performance Contract (Audit)	150,000	0	0	0	0	150,000
SUBTOTAL	\$1,520,491	\$1,870,491	\$1,370,491	\$1,370,491	\$1,370,492	\$7,502,456
PUBLIC SAFETY AND JUSTICE						
<u>Project</u>	<u>Proposed</u> <u>FY20</u>	<u>Projected</u> <u>FY21</u>	<u>Projected</u> <u>FY22</u>	<u>Projected</u> <u>FY23</u>	<u>Projected</u> <u>FY24</u>	<u>5 Year</u> <u>Total</u>
General District Court	0	3,181,014	3,181,014	0	0	6,362,028
Replacement Fire Apparatus	0	995,500	0	0	1,152,415	2,147,915
Bypass Fire Station	3,700,000	0	0	0	0	3,700,000
SUBTOTAL	\$3,700,000	\$4,176,514	\$3,181,014	\$0	\$1,152,415	\$12,209,943
TRANSPORTATION AND ACCESS						
<u>Project</u>	<u>Proposed</u> <u>FY20</u>	<u>Projected</u> <u>FY21</u>	<u>Projected</u> <u>FY22</u>	<u>Projected</u> <u>FY23</u>	<u>Projected</u> <u>FY24</u>	<u>5 Year</u> <u>Total</u>
Undergrounding Utilities	1,700,000	1,430,000	0	0	0	3,130,000
New Sidewalks	400,000	400,000	400,000	400,000	400,000	2,000,000
Sidewalk Repair	500,000	500,000	500,000	500,000	500,000	2,500,000
West Main Improvements	4,000,000	4,000,000	4,000,000	0	0	12,000,000
SIA Immediate Implementation	200,000	200,000	200,000	200,000	200,000	1,000,000
Small Area Plans	100,000	100,000	100,000	100,000	100,000	500,000
Street Milling and Paving	1,000,000	1,250,000	1,250,000	1,250,000	1,250,000	6,000,000
Parking Structure	0	4,875,000	5,125,000	0	0	10,000,000
ADA Pedestrian Signal Upgrades	240,000	240,000	240,000	240,000	240,000	1,200,000
Downtown Pedestrian Intersection Lighting	94,000	0	0	0	0	94,000
Minor Bridge Repairs	218,545	225,101	231,854	238,810	245,974	1,160,284
State Revenue Sharing	413,218	0	0	0	0	413,218
Citywide ADA Improvements - Sidewalks and Curbs	200,000	200,000	200,000	200,000	200,000	1,000,000
SUBTOTAL	\$9,065,763	\$13,420,101	\$12,246,854	\$3,128,810	\$3,135,974	\$40,997,502

	Proposed	Projected	Projected	Projected	Projected	5 Year
Project	FY20	FY21	FY22	FY23	FY24	Total
PARKS AND RECREATION						
City/County Joint Parks - Darden Towle	928,963	193,370	0	0	0	1,122,333
City/County Joint Parks - Ivy Creek	20,000	0	0	0	0	20,000
Riverview Park Restrooms	245,000	0	0	0	0	245,000
SUBTOTAL	\$1,193,963	\$193,370	\$0	\$0	\$0	\$1,387,333
AFFORDABLE HOUSING						
Public Housing Redevelopment	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
SUBTOTAL	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,000,000
TOTAL BONDABLE PROJECTS	\$24,680,217	\$25,860,476	\$23,118,359	\$11,899,301	\$11,858,881	\$97,417,234
NONBONDABLE PROJECTS						
EDUCATION						
School Small Capital Improvements Program	300,000	300,000	300,000	300,000	300,000	1,500,000
SUBTOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
ECONOMIC DEVELOPMENT						
Economic Development Strategic Initiatives	0	0	150,000	150,000	150,000	450,000
SUBTOTAL	\$0	\$0	\$150,000	\$150,000	\$150,000	\$450,000
TRANSPORTATION & ACCESS						
State Bridge and Highway Inspections	0	0	121,137	121,137	121,137	363,411
CAT Transit Bus Replacement Match	0	0	134,000	139,510	114,400	387,910
Intelligent Transportation System	100,786	103,810	106,924	110,132	113,436	535,088
City Wide Traffic Engineering Improvements	150,000	150,000	150,000	150,000	150,000	750,000
Neighborhood Transportation Improvements	50,000	50,000	50,000	50,000	50,000	250,000
Bicycle Infrastructure	200,000	200,000	200,000	200,000	200,000	1,000,000
Right of Way Apportionment	15,450	15,941	129,000	129,000	129,000	418,391
Wayfinding Initiatives	0	25,000	25,000	25,000	25,000	100,000
Traffic Sign Retro Reflective Compliance	115,715	119,186	122,762	63,222	0	420,885
ADA Ramp Corrections	131,000	134,930	138,978	0	0	404,908
SUBTOTAL	\$762,951	\$798,867	\$1,177,801	\$988,001	\$902,973	\$4,630,593
PARKS & RECREATION						
Parks and Recreation Lump Sum Account	200,000	200,000	200,000	200,000	200,000	1,000,000
Parks and Schools Playground Renovations	0	112,000	112,000	112,000	112,000	448,000
Urban Tree Planting	50,000	75,000	75,000	75,000	75,000	350,000
Parkland and Trails Acquisition and Development	250,000	250,000	250,000	250,000	250,000	1,250,000
Refurbish Parks Restrooms	0	50,000	0	0	0	50,000
Downtown Mall Infrastructure Repairs	125,000	125,000	125,000	125,000	125,000	625,000
SUBTOTAL	\$625,000	\$812,000	\$762,000	\$762,000	\$762,000	\$3,723,000
STORMWATER INITIATIVES						
Neighborhood Drainage Projects	50,000	50,000	50,000	50,000	50,000	250,000
SUBTOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
TECHNOLOGY INFRASTRUCTURE						
Communications Technology Account/Public Access	47,500	47,500	47,500	47,500	47,500	237,500
City Wide IT Strategic Infrastructure	250,000	250,000	250,000	250,000	250,000	1,250,000
SUBTOTAL	\$297,500	\$297,500	\$297,500	\$297,500	\$297,500	\$1,487,500
AFFORDABLE HOUSING						
Supplemental Rental Assistance	900,000	900,000	900,000	900,000	900,000	4,500,000
Housing Rehabilitation	500,000	500,000	500,000	500,000	500,000	2,500,000
Friendship Court Infrastructure Improvements	1,540,000	0	2,026,500	0	2,562,500	6,129,000
Friendship Court Redevelopment - Phase I	4,400,000	0	0	0	0	4,400,000
SUBTOTAL	\$7,340,000	\$1,400,000	\$3,426,500	\$1,400,000	\$3,962,500	\$17,529,000
OTHER GOVERNMENTAL PROJECTS						
Home Energy Conservation Grant Program	125,000	125,000	125,000	125,000	125,000	625,000
Senior Center at Belvedere	600,000	0	0	0	0	600,000
PVCC Advanced Technology Center	64,324	0	0	0	0	64,324
City Yard Environmental Remediation	300,000	0	0	0	0	300,000
SUBTOTAL	\$1,089,324	\$125,000	\$125,000	\$125,000	\$125,000	\$1,589,324
TOTAL NONBONDABLE PROJECTS	\$10,464,775	\$3,783,367	\$6,288,801	\$4,072,501	\$6,549,973	\$31,159,417
TOTAL PROJECT EXPENDITURES	\$35,144,992	\$29,643,843	\$29,407,160	\$15,971,802	\$18,408,854	\$128,576,651

Operational Impacts

The current financial realities have seen the City, in recent fiscal years, looking to streamline overall City operations. In many cases this means asking departments to maintain the same level of service, or provide an increased level of service, with the same amount of, or in some cases, fewer resources, placing a greater strain on the City departments. In order to alleviate some of this strain, when it is decided that an asset will be constructed or purchased, that decision should include an allocation of the resources (both people and funding) necessary to sustain the operations and maintenance of the investment. The operational impacts of the projects in the FY 2020 – 2024 CIP are discussed below.

Operational Impacts FY 2020-2024 CIP

Public Works - Facilities Development

<u>Project</u>	<u>Operational Impact FY20</u>	<u>Operational Impact FY21</u>	<u>Operational Impact FY22</u>	<u>Operational Impact FY23</u>	<u>Operational Impact FY24</u>	<u>5 Year Total</u>	<u>Operational Impacts</u>
City Schools HVAC Replacement	-	-	-	-	-	-	- Utility use reductions can be assumed for most projects, but that will vary. The fact that utility rates will inevitably rise typically offsets the energy use reductions, making the operational impacts of the projects budget neutral.
City Facility HVAC Replacement	-	-	-	-	-	-	- Utility use reductions can be assumed for most projects, but that will vary. The fact that utility rates will inevitably rise, will result in offsetting the energy use reduction making the operational impacts of the project budget neutral.
City Solar PV Program	(124,590)	(134,590)	(144,590)	(154,590)	(164,590)	(722,950)	Cumulative savings achieved through reduced utility cost through utilization of solar energy.
General District Court	-	-	-	37,118	152,925	190,043	Exact amount of operational impacts are unknown at this time. Until such time as a design concept is agreed upon and finalized, and a cost sharing agreement negotiated, this estimate – based on design alternatives currently under discussion – should be considered provisional. Operational cost increases in utilities, maintenance, and custodial services are anticipated in all design scenarios. FY 23 amount assumes 3 months of operations.

Public Safety

<u>Project</u>	<u>Operational Impact FY20</u>	<u>Operational Impact FY21</u>	<u>Operational Impact FY22</u>	<u>Operational Impact FY23</u>	<u>Operational Impact FY24</u>	<u>5 Year Total</u>	<u>Operational Impacts</u>
Bypass Fire Station	0	31,096	32,273	33,499	34,504	131,373	Exact amount of operational impacts are unknown at this time. Costs represent estimates based on proposed square footage until such time as a design concept is finalized. Operational cost increases in utilities, maintenance, and custodial services are anticipated in all design scenarios.

Neighborhood Development Services

Project	Operational Impact FY20	Operational Impact FY21	Operational Impact FY22	Operational Impact FY23	Operational Impact FY24	5 Year Total	Operational Impacts
New Sidewalks	21,882	22,538	23,215	23,911	24,628	116,174	Increased maintenance and lifecycle replacement costs, approximately \$40 per linear foot of new sidewalk constructed. It is estimated that it would be 10 years before maintenance is necessary on a newly constructed sidewalk, and this will vary based on location, weather, damage, proximity to trees, initial construction, etc. Operational estimates are based upon additional sidewalks previously constructed.
West Main Improvements	-	-	450,455	224,780	229,823	905,058	Based on current phasing in the proposed CIP operational costs are anticipated to begin in FY 21. Costs include maintenance efforts from Parks and Rec. and Public Works. Maintenance of area would require 3 new FTE's once completed. Does not include additional cost for other areas such as an increased public safety presence.
SIA Immediate Implementation	-	-	-	-	-	-	- Depending upon which projects are selected there could be an operational impact but until the exact projects to be completed are selected by Council, potential operational increases/savings will not be known.
Small Area Plans	58,260	59,425	60,614	61,826	63,062	303,187	In the Comprehensive Plan twelve areas are recommended for Small Area Plans. Until the exact area to be examined is identified and plans are completed, the full operational increases/savings will not be known. Operational expenses shown here represent estimated additional staff time required for plan completion.
Neighborhood Drainage	13,122	13,516	13,921	14,339	14,769	69,667	Operational cost include maintenance of new drainage structures.

Public Works - Transit

Project	Operational Impact FY20	Operational Impact FY21	Operational Impact FY22	Operational Impact FY23	Operational Impact FY24	5 Year Total	Operational Impacts
Transit Bus Replacement Match	-	-	-	-	-	-	- Will be some minor maintenance savings once the buses are delivered (normally 18 months from when they are ordered), but savings amount depends upon the maintenance record of the buses being removed from fleet.

Parks and Recreation

Project	Operational Impact FY20	Operational Impact FY21	Operational Impact FY22	Operational Impact FY23	Operational Impact FY24	5 Year Total	Operational Impacts
Parks and Recreation Lump Sum Account	(2,000)	(2,060)	(2,122)	(2,185)	(2,251)	(10,618)	Decreased utility costs resulting from facility modernization.
Parkland and Trail Acquisition and Development	26,076	28,450	30,844	33,257	35,690	154,317	Increase in seasonal maintenance costs - both supplies and temporary employees - associated with improved trail system.
Urban Tree Preservation and Planting	0	0	20,388	20,806	21,232	62,425	Increase in seasonal maintenance costs - both supplies and temporary employees - required to maintain newly planted trees. In addition to these costs there was \$50,000 added to the Parks Maintenance budget in FY19 to keep up with increased maintenance demands of our mature trees throughout the City.
Riverview Park Restrooms	2,910	9,181	9,456	9,740	10,032	41,320	Increase in maintenance costs - both supplies and temporary employees - associated with new restroom facilities.

TOTAL PROJECTED OPERATIONAL EXPENDITURES ALL PROJECTS	(4,340)	27,557	494,454	302,500	419,825	1,239,997	
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